% !" . + #! 2. ' !",I

admin, Monday 14 October 2019 - 00:37:00

@074=C5<10-;5B=89 N18;59 E@0<0. >2>@8<>B><, GB>
87<5=8;>AL 2 ?@8E>45, 0 GB>, <>65B, >AB0;>AL
=587<5==K<, GB> @04C5B A5@4F5, 0 GB> >3>@G05B. 5;8<AO
>?KB><, <KA;O<8, ?5@56820=8O<8, AB028< ?5@54 A>1>9
2>?@>AK. >74@02;O5< 4@C3 4@C30 A=0H8<>1I8<
?@074=8:><.

" & 'B> E>G5BAO 745AL >B<5B8BL, GB>
1@>A05BAO 2 3;070;8G=> <=5- MB> ?@>87>H54H85 70
?>A;54=855;5B 87<5=5=8O. 5@2>5 ?OB8;5B85, A CGQB><
B>3>, GB> E@0< 2=>2L ?>AB@>5==K9, =8:0:8E
1>3>A;C65=89 2 MB>< @09>=5 =5 1K;>, E>BO @09>=
4>AB0B>G=> 1>;LH>9, <>6=> =0720BL MB0?><
D>@<8@>20=8O >A=>2K F5@:>2=>9 >1I8=K, 2>A=>2=><,
87<5AB=KE;N459. >A:>;L:C=0!8;8:0B=>9 A2>53>
E@0<0=5 1K;>, ;N48, 5AB5AB25==>, E>48;8 2 4@C385 E@0<K,
:>B>@K5=0E>4OBAO;81>2 >4>;LA:5, ;81>345-B>
?>1;87>AB8. >340 ?>O28;AO E@0<=5?>A@54AB25==> 2
MB>< @09>=5, >=8 C65 8<5;8:0:>5-B> A2>Q A>1AB25==>5
?@54AB02;5=85>B><, :0:4>;6=0 2K3;O45BL ?@8E>4A:0O
687=L, 1>3>A;C65=85. B>-B> CG0AB2>20; 2 MB><
D>@<8@>20=88 0:B82=>, :B>-B><5=55 0:B82=>, :B>-B>
>A=>20B5;L=> 2:;NG8;AO 2 MBC 45OB5;L=>ABL, =>, 2
;N1>< A;CG05, :064K9 ?@8E>60=8= 2=QA A2>9 2:;04.
B>@>5 ?OB8;5B85 MB> 2@5<O, :>340;8F>>1I8=K, ;8F>
E@0<0, <>6=> A:070BL, C65 A;>68;>AL, ?@8>1@5;>
:0:85-B> E0@0:B5@=K5 >G5@B0=8O. A;8 G5;>25:?@8E>48B
2?5@2K9 @07 8 7=0:><8BAO A=0H8< E@0<>, >= C65
>:07K205BAO 2 A8BC0F88 3>B>2>9 F5@:>2=>9 >1I8=K. BCB,
459AB28B5;L=>, GB>-B><>65B 1KBL B0:><C G5;>25:C
1;87:>, GB>-B>, =0>1>@>B, =5?@85<;5<>, AC1J5:B82=>
=5?@85<;5<>. @57C;LB0B5 ?@>8AE>48B B0:>9
5AB5AB25==K9 ?@>F5AA 40;L=59H53> D>@<8@>20=8O
?@8E>40. =K<8A;>20<8, **2B>@>5 ?OB8;5B85 MB>**

A;>682H0OAO 687=L F5@:>2=>9 >1I8=K . -B> A8BC0F8O, 2
:>B>@>9 1C4L B> 2>A:@5A=0O H:>;0 8;8 520=35;LA:85
GB5=8O, 8;8 70=OB8O 4;O 27@>A;KE ?> AC11>B0<,- 2A5 MB8
=0G8=0=8O, :>B>@K5 1K;8, ?> ACB8 45;0, A A0<>3> >B:@KB8O
E@0<0,- B5?5@L C65 A>25@H5==> =5<KA;8<K 157
=5?>A@54AB25==>9 2:;NGQ==>AB8 2 687=L A0<>9 >1I8=K.
?5@2>5 2@5<O 2AO MB0 45OB5;L=>ABL :070;0AL G5<-B>
>B45;L=K<. >6=> 1K;> 70<5B8BL, GB> 8=>340 ;N48,
:>B>@K5 ?@8E>48;8, 4>?CAB8<, =0 2>A:@5A=CN H:>;C 4;O
27@>A;KE 8;8 =0 520=35;LA:85 GB5=8O, =5 1K;8 =0H8<8
?@8E>60=0<8. !59G0A B0:>5 B>65 8=>340 1K205B, =>,
A:>@55, :0: 8A:;NG5=85, ?>B><C GB> 2AQ MB> AB0;> C65
>@30=8G5A:>9 G0ABLN ?@8E>40, =C, 8 ?>;CG8;>
=5:>B>@CN A?5F8D8G5A:CN >:@0A:C. IQ E>G5BAO
A:070BL, GB> 70 MB85 ;5B =0 B5@@8B>@88 =0H53> E@0<0 2K@>A
70<5G0B5;L=K9 A04. @0240, 4C<0N, >= 5IQ 1C45B @0AB8. >
C65 284=>, GB> MB> =5 ?@>AB> :0:85-B> >B45;L=>
?>A065==K5 :CABK, 0, 459AB28B5;L=>, F5;K9 A04. =5
>G5=L MB> ?@8OB=>, 70 GB> >B45;L=>5 A?0A81>
0AL:8=>9 8=5 20=>2=5 8 2A5<, :B> 59 ?><>30;.
>=5G=>, 5A;8 C6 O =0G0; :>3>-B> 1;03>40@8BL, B> <>6=>
40;LH5 ?5@5G8A;OBL, 8 C <5=O :0: C =0AB>OB5;O A;>20
1;03>40@=>AB8 =094CBAO 4;O :064>3> G5;>25:0, 0 B0:8E
;N459, :>B>@K5 B0: >A=>20B5;L=> 2>2;5G5=K 2 687=L
E@0<0, <=>3>. >MB><C A @04>ABLN E>GC ?>1;03>40@8BL
8 2A5E MB8E ;N459 B>65. >;LH5 2A53> <5=O C482;O5B,
2A5340 C482;O;> 8 =5 ?5@5AB0QB C482;OBL, =8:0:>9 >?KB =8
2 :0:>9 AB5?5=8 =5 A=8<05B MB>3> C482;5=8O, C482;O5B
<5=O G5;>25: :0: B0:>2>9. **'5;>25: MB> C4828B5;L=>5**
ACI5AB2>, C4828B5;L=>5 O2;5=85 2> 2A5;5==>9. '5;>25:
2>>1I5, :0: O2;5=85, 8 B>, :0: MB> :>=:@5B=> ?@>O2;O5BAO,
2K@0605BAO 2 ;N1>< G5;>25:5, =C, 2> 2AO:>< A;CG05, 2 B5E
;N4OE, A :5< <=5 ?@8E>48;>AL >1I0BLAO,- MB> <5=O
C482;O5B A>25@H5==> 8A:@5==5. @8E>48B =0 C<
4>2>;L=> 8725AB=K9 520=35;LA:89 M?87>4 > =0AKI5=88
?OBLN E;510<8 ?OB8 BKAOG G5;>25:(D14:14-22). = E>BL 8
7=0:><K9, => 4>2>;L=> AB@0==K9, 2 >A>15==>AB8, 4;O
=0H53> ?>2A54=52=>3> >?KB0. K AB0;:8205<AO A
=5@5H05<K< ?@>B82>@5G85<: :0: <>65B C<=>60BLAO

=51>;LH>5 :>;8G5AB2> E;510 4> B0:>9 AB5?5=8, GB> 8<
<>6=> =0AKB8BL >3@><=>5 G8A;> ;N459, 3>2>@O O7K:><
?@>ABK<, :0:<>6=> 87 =8G53> ?>;CG8BL GB>-B>. !0<0 ?>
A515 MB0 8AB>@8O B>65 4>2>;L=> AB@0==0O: GB>-B> B0:>5
?@>8AE>48B A>25@H5==> =52=OB=>5, 70G5<2A5 MB8
;8H=85 42865=8O, ?>G5<C 2>>1I5 CG5=8:8 15A?>:>OBAO,
GB>:B>-B> =5 ?>5;, :0:0O @07=8F0, ;N48 2A5 27@>A;K5.
>6=>, :>=5G=>, >AB0=>28BLAO =0 25@A88, GB> >=8
?@58A?>;=5=K B0:>9 ;N128:1;86=5<C, GB> 15A?>:>OBAO
70 =8E, => :0:-B> MB>3> =54>AB0B>G=>. A2O78 A MB8<
B0:8<7=0:><K<, => 2 B> 65 2@5<O BC<0==K<70304>G=K<,
M?87>4><<=5 2A?><8=05BAO B>, A G53> 2>>1I5
=0G8=05BAO 520=35;LA:0O 8AB>@8O, B>, A G53> =0G8=05BAO
?@>?>254L %@8AB0. # 520=35;8AB0 0BD5O %@8AB>A, =0G8=0O
A2>N =03>@=CN ?@>?>254L, >1@0I05BAO :;N4O<A>
A;>20<8: « ;065==K=8I85 4CE><... ». GQ<745AL =
3>2>@8B, GB> =E>G5B, GB>1K <K ?>=O;8:1;065==K(2
?@O<><?>25@E=>AB=><?5@52>45 «AG0AB;82K») =8I85,
AG0AB;82K B5, :>B>@KE 3>=OB, :0:-B> ?@8B5A=ONB. 2AO
=03>@=0O ?@>?>254L ?@>?8B0=0 2>B B0:8<8
AB@0==>ABO<8. 0?@8<5@, :>340 %@8AB>A ?@>4>;605B A2>Q
@0AAC645=85 8 3>2>@8B > ?>AB5 8 <>;8B25, GB> ?>AB, :0:8
<>;8B2C, <>6=> ?@52@0B8BL 2 A@54AB2>;8F5<5@8O, MB>
5IQ :0:-B> <>6=> ?>=OBL. %@8AB>A 8 ?@87K205B: « >340
?>AB8HLAO 8 <>;8HLAO, A45;09 B0:, GB>1K =5 1K;>
A2845B5;59, GB>1K A2>Q AB@5<;5=85 ?@52>7=>A8BLAO 8
;8F5<5@8BL =5 :>@<8BL». 5A;8O ?>ICAL, 8, 4>?CAB8<,
?@8 MB><A:@K20N MB>B D0:B >B 4@C38E ;N459, B> GB><=5
45;0BL, :>340 O AB0;:820NAL A 2>?@>A><, :>340 4@C3>9
?>4E>48B 8 3>2>@8B: « 0:65<=5 ?>AB8BLAO?». !;54CO
;>38:5 %@8AB0, O 4>;65=>B25B8BL GB>-B> 2 B0:><4CE5:
«'B> 45;0BL? >AB8BLAO? / 2>>1I5 =5 7=0N, GB> MB> B0:>5,
2K > GQ<?». A;8O <>3C >1 MB>< @0AAC640BL, 7=0G8B, C65
OA=>, GB> 2 3;070E 4@C3>3> O ?>ICAL, O 8<5N >1 MB><
:0:>5-B> ?@54AB02;5=85, O ?5@540N :0:>9-B> A2>9 >?KB.
B0:8<>1@07><, BCB 65 ?>;CG0N ?>G2C 4;O B>3>, GB>1K
?@52>7=>A8BLAO 2 3;070E MB>3> G5;>25:0. C6 :>340
%@8AB>A 3>2>@8B > <8;>ABK=8, BCB 2>>1I5 =5?>=OB=>, :0:
@50;87>20BL B>, :G5<C = ?@87K205B. 0?><8=0N: « >340

B2>@8HL <8;>ABK=N, B> 45;09 MB> =5 @048 ;N459, =5 4;O
;N459, GB>1K >=8 =5 E20;8;8 B51O 70 MBC <8;>ABK=N». :0:
65 =04> ?>ABC?0BL: «"2>@8 A2>N <8;>ABK=N B0:, GB>1K
?@020O @C:0 =5 7=0;0, GB> 45;05B ;520O». AQ ?@>AB>. > :0:
A45;0BL B0:, GB>1K O B2>@8; <8;>ABK=N ?> >B=>H5=8N :
1;86=5<C A2>5<C, 8 ?@8 MB>< A0< =5 7=0;, GB> MB> 45;0N.
AQ MB>, 459AB28B5;L=>, 2K3;O45;> 1K 874520B5;LAB2><,
5A;8 1K %@8AB>A =5 @50;87>2K20; B>, > GQ< 3>2>@8B, 2 A2>59
A>1AB25==>9 687=8. 2>B MB>, ?>60;C9, 5IQ 206=55, G5< B>,
> GQ< =, A>1AB25==>, 3>2>@8B. %@8AB>A ?>:07K205B
2AQ-B0:8 <=5 2 B>< 65 A0<><> 20=35;88, :0: <>6=>
@50;87>20BL B>, GB> 1K;> < A:070=>, B>, : G5<C,
A>1AB25==> 3>2>@O, O2=> 8;8 =5 O2=> = ?@87K205B
;N1>3>, :B> MB8 A;>20 A;CH05B. 2>B 745AL 2 M?87>45 >
=0AKI5=88 ;N459 <>6=> C2845BL 1C:20;L=CN
@50;870F8N B5E A;>2, :>B>@K5 %@8AB>A ?@>87=>A8B: :0:
<>65B B0: A;CG8BLAO, GB> ;520O @C:0 =5 1C45B 7=0BL, GB>
45;05B ?@020O, :0: <>6=> A>25@H8BL <8;>ABK=N 8 =5
7=0BL >1 MB><. K 2848< 745AL >3@><=>5 :>;8G5AB2>
;N459, :>B>@K5 ?@8H;8 :> %@8ABC, 2 ?5@2CN >G5@54L, 70
8AF5;5=85<. G5284=>, B0< 1K;8 ;N48, ?@8H54H85
?>A;CH0BL ?@>?>254L, => 8E 1K;> <0;>. !;020 > B><, GB>
%@8AB>A A>25@H05B GC45A0, C65 1568B 2?5@548 53>, ?@8GQ<
A>25@H05B 8E A>25@H5==> 15A?;0B=>, GB> B>65 >G5=L
206=>. >;CG05BAO, =C640;8AL MB8 ;N48 2 8AF5;5=88, 0 =5 2
E;515, > E;515 >=8 4065 =5 4C<0;8, B5< 1>;55 > @K15. IQ
>48= 206=K9 <><5=B: =5 %@8AB>A O2;O5BAO 8=8F80B>@><
2A59 MB>9 8AB>@88, MB> CG5=8:8 15A?>:>OBAO > ;N4OE ?>
:0:>9-B> ?@8G8=5. %@8AB>A =0 MB> 8E 15A?>:>9AB2>
AB@0==K< >1@07>< @5038@C5B. = 3>2>@8B > B><, GB> =5
=04> =8:C40 @0A?CA:0BL ;N459: « K 409B5 8< 5ABL», E>BO
?@5:@0A=> ?>=8<05B, GB> =0 2A5E 54K C CG5=8:>2 O2=> =5
E20B8B. %@8AB>A >:07K205BAO 2 A8BC0F88, 2 :>B>@>9 =, ?>
ACB8 45;0, 40QB MB8< ;N4O< B>, G53> !0< =5 8<55B. N1>2L
MB> B0:>5 A>AB>O=85, :>340 O >:07K20NAL A?>A>15=
4020BL 4@C3><CB>, G5< A0< =5 >1;040N. >B><C GB> 5A;8 O
45;NAL A 4@C38< G5<-B> A2>8<, >B40N B>, GB> <=5
?@8=04;568B, O =8:>340 =5 <>3C 4>AB8GL A>AB>O=8O, 2
:>B>@>< =5 7=0N, GB> 45;0N. / 65 >B40N G0ABL A51O.

>B4020O G0ABL A51O, O 345-B> ?>4A?C4=> >6840N
1;03>40@=>AB8, 4065 5A;8 =5 >6840N, 4@C3>9, ?>;CG0O >B
<5=O G0ABL <5=O, B>65 2>;59-=52>;59 GC2AB2C5B A51O
>1O70==K<. 065 5A;8 O A0< =5 70<5GC, GB> «45;05B <>O
?@020O @C:0», B> MB>B 1;86=89, :>B>@><C O MB>9 ?@02>9
@C:>9 ?><>3, <=5 >1 MB>< =0?><=8B, A:065B: «!?0A81>, BK
B0:>9 4>1@K9». 2AQ, =0 MB>< <8;>A5@485 70:0=G8205BAO.
45AL C65 =5B =8:0:>3> ?>;O 4;O B>3>, GB>1K @>48;>AL
B>, GB> =07K205BAO ;N1>2LN 2 520=35;LA:>< A<KA;5,
745AL C65 2>7=8:0NB >B=>H5=8O 2708<=>3> 4>;30,
>1O70==>AB8, >6840=8O, B@51>20=8O. %@8AB>A ?>:07K205B
=0<, GB> **;N1>2L =04> 8A:0BL 345-B> B0<, 345 O AB0=>2;NAL A?>A>1=K< :0:8<-B> =525@>OB=K<, GC45A=K< >1@07>< 4020BL 4@C3><C B>, G53> A0< =5 8<5N, ?@8 B>< GB> 4@C38< MB> A>25@H5==> =5 =C6=>** . -B> >?@545;5=85 ;N128,
:>B>@>5 =5 O2;O5BAO 520=35;LA:8<, >G5=L E>@>H>
;>68BAO =0 520=35;LA:CN 8AB>@8N. A;8 <K
2=8<0B5;L=> 24C<05<AO 2 B0: AD>@<C;8@>20==>5
>?@545;5=85 ;N128, <K C2848<, GB> GC45A=K< >1@07><,
?>?02 2 B0:CN A8BC0F8N, G5;>25: AB0=>28BAO A?>A>1=K<
E>BO 1K ?@81;878BLAO : B><C, > GQ< 3>2>@8BAO 2 =03>@=>9
?@>?>2548, :>340 459AB28B5;L=> ?@020O @C:0 =5 7=05B,
GB> 45;05B ;520O, :>340 459AB28B5;L=> ;N1>2L ;LQBAO 87
G5;>25G5A:>3> A5@4F0, =5 ?>B><C GB> >=0 4>;6=0
;8BLAO, =5 ?>B><C GB> O 4065 ?>=8<0N, GB> >=0 87 <>53>
A5@4F0 ;LQBAO, 0 ?>B><C GB> O A0< =5 7=0N, GB> 745AL
?@>8AE>48B. ">340, >:07K205BAO, 2>7<>6=K =525@>OB=K5
GC45A0. AB0=>28BAO ?>=OB=>, GB> 8<55B 2 284C 0?>AB>;
025;, :>340 3>2>@8B > B>9 A0<>9 520=35;LA:>9 ;N128,
:>B>@>9 2>7<>6=> 2AQ, 4065 =52>7<>6=>5.

" & " 7<5=5=8O 2 E@0<5, 2 ?;0=5 53> :0:>9-B>
<0B5@80;L=>-B5E=8G5A:>9 107K, <=5 :065BAO, >A>1> =5
70<5B=K. >=5G=>, 740=85 ?>AB0@5;> 8 345-B> B@51C5B
@5<>=B0, => <K =0AB>;L:> : =5<C ?@82K:;8, GB> =0 MB>
2=8<0=85 =5 >1@0I05<. 0<=8 =0 <5AB5. 2>B 2 ?;0=5
A>45@60=8O 87<5=5=8O 5ABL. >-?5@2KE, ?>AB>O==>
<5=O5BAO A>AB02. B5 ;N48, :>B>@K55 ;5B =0704 =0 ?@8E>45
83@0;8 4>AB0B>G=> 7=0G8<CN @>;L, B5?5@L >BACBAB2CNB.
> 70 MB> 65 2@5<O ?>O28;8AL =>2K5 ;N48, :>B>@K5 B>65

2>H;8 2 1>3>A;C651=CN 8 ?@8E>4A:CN 687=L, ?>-A2>5<C,
B0: A:070BL, >1>30B82 :>;;5:B82. %>BO, =025@=>5, 2 MB><8
5ABL GC4> ?@8E>4A:>9 687=8: 4065 5A;8 ;N48 ?> :0:>9-B>
?@8G8=5 CE>4OB, 2AQ @02=> 1>3>A;C651=>-?@8E>4A:0O
687=L ?@>4>;605BAO. >-2B>@KE, GB> :0A05BAO <>8E
;8G=KE 87<5=5=89, B> >=8 ACI5AB25==K5. #<5=O
?><5=O;AO 273;O4 =0 <=>385 25I8. #65 B>3> @><0=B87<0,
:>B>@K9 1K;5 ;5B =0704, :>=5G=>, =5B. / 1K >?8A0; MB>B
?@>F5AA 87<5=5=8O A;54CNI8< >1@07><: **5A;8 5 ;5B =0704**
1K; ?5@8>4 >B:@KB8O =>2KE 75<5;L, :>340 E>B5;>AL
>1I0BLAO, E>B5;>AL <0:A8<0;L=> 2;8BLAO 2 ?@8E>4,
>1J548=8BLAO A ;N4L<8, :>B>@K5 745AL 1K;8, MB> 1K;0
B0:0O 60640 >1I5=8O, @07=>>1@07=>3> >1I5=8O, B>
A59G0A, =025@=>5, MB> ?5@8>4 >A2>5=8O MB8E 75<5;L,
:>340 C65 ?>O2;O5BAO :0:0O-B> 3;C18=0 . AQ AB0=>28BAO
1>;55 A?>:>9=K<, 157 068>B060, 157 :@09=>AB59, => 2 B>
65 2@5<O :064K9 G5;>25: @0A:@K205BAO 2AQ A =>2KE 8 =>2KE
3@0=59. MB> >1I5=85 AB0=>28BAO 1>;55 24C<G82K<,
<>65B 1KBL, <5=55 8=B5=A82=K<, => =5 <5=55 206=K<. /
AB0; 1>;55 B5@?8<K< : B><C, GB> =5 ?>=8<0N, : :0:8<-B>
>A>15==>ABO< G5;>25:0, 53> 2:CA0<, 273;O4K ;N459 <>3CB
>B;8G0BLAO >B «:;0AA8G5A:8E», ;N48 <>3CB 8<5BL :0:85-B>
A2>8 ?@54?>GB5=8O. "5< =5 <5=55 4;O <5=O, =025@=>5,
548=AB25==K< <5AB><, 345 <>6=> ?>3>2>@8BL A ;N4L<8
> GQ<-B> 206=><8 8=B5@5A=><, ?>-?@56=5<C >AB0QBAO =0H
?@8E>4. #=0A 2A5340 ?>4=8<0NBAO A5@LQ7=K5 B5<K> >35,
> A?0A5=88, > &5@:28, > G5;>25:5, 8 MB> 2A5340 8=B5@5A=> 8
206=>. A;8 >?8AK20BL =0HC <>45;L ?@8E>4A:>9 687=8,
B> <=5 ?@8E>4OB =0 C< A;>20 ?>AB>;0 02;0>
@07;8G=KE A;C65=8OE 2 &5@:28(D4:11-12). = @0AAC6405B>
B><, GB> :064><C G5;>25:C >3 40QB :0:85-B> A2>8
40@>20=8O, A2>8 B0;0=BK, A2>Q ?@8720=85: :B>-B> 2K?>;=O5B
?0ABK@A:>5 A;C65=85, :B>-B> 0?>AB>;LA:>5, :B>-B>
?@>?>254C5B, :B>-B> B2>@8B GC45A0, :B>-B> 8AF5;O5B
1>;L=KE. =0H5 2@5<O, A>1AB25==>, ?@>8AE>48B B> 65
A0<>5: ;N48 A A>25@H5==> @07=K<8 273;O40<8, @07=K<8
C15645=8O<8, @07=K<8 B0;0=B0<8, 01A>;NB=> =5 ?>E>685
4@C3 =0 4@C30, >1J548=ONBAO 2 &5@:28, >1J548=ONBAO 2
?@8E>4. MB> B>65 GC4> &5@:28: A>25@H5==> @07=K5,

=5?>E>685 ;N48 2AQ @02=> 2<5AB5. =8, A >4=>9 AB>@>=K,
A>E@0=ONB :0:CN-B> A2>N C=8:0;L=>ABL, =5
?@52@0I0OAL 2 >4=>@>4=CN A5@CN >157;8G5==CN <0AAC,
>=8 A>E@0=ONB A2>N E0@87<C, A>E@0=ONB A2>9 >A>1K9
2=CB@5==89 <8@, => B5< =5 <5=55 >=8 2A5 2<5AB5
>1J548=5=K 25@>9, 8 MB> 548=AB2> ?>445@6820NB <564C
A>1>9. =5 :065BAO, MB> >G5=L F5==>, >A>15==> 2
>B=>H5=88 =0H53> ?@8E>40. # =0A >G5=L <=>3>
?@5:@0A=KE ;N459, 3;C1>:8E, 4C<0NI8E, =5>@48=0@=KE,
>=8 <>3CB, =0 ?5@2K9 273;O4, :070BLAO AB@0==K<8, =>, 5A;8
?@8A<>B@5BLAO, MB> >G5=L 8=B5@5A=K5 ;N48. ;O <5=O MB>
1>;LH0O F5==>ABL. / F5=N, GB> <>3C =0E>48BLAO 2 B0:><
>1I5AB25, B0:>< :>;;5:B825, 345 ?>AB>O=> ?@>8AE>48B
GB>-B> =>2>5, GB>-B> 8=B5@5A=>5.

!:>;L:> ACI5AB2C5B ?@8E>4>2- C :064>3> 5ABL
A2>8 >A>15==>AB8. 'B> <>3C >B<5B8BL: =0)5@18=:5 1K;>
1>;LH5 <>;>4Q68, A5<59=KE ?0@, 45B59, =0 !8;8:0B=>9
MB>3> <=5 =5 E20B05B.)5@18=A:>< E@0<5 2 ?>A;54=89
@07 O 1K;0 22011 3>4C,8 ;5B =0704. , :>=5G=>, <5=OO ?@8E>4K,
G5;>25: A 3>40<8 <5=O5BAO 8 A0<, <5=O5BAO 53>
2>A?@8OB85, 70 MB88 ;5B O A8;L=> 87<5=8;0AL. >>1I5, ?@8
&5@:28 O C6528 ;5B AC<0AH54H0O F8D@0. =5 1K;>10 ;5B,
:>340 O =0G0;0 E>48BL 2 E@0<, :>340 8A:@5==5 ?>25@8;0 2
>30. K; :0:>9-B> ?5@5@K2 2 ?@8G0AB88, ?>B><C GB> 2
2>7@0AB514 ;5B O A<0<>9 ?5@55E0;0 87 3>@>40 2 ?>AQ;>:, 2
:>B>@>< E@0<0 =5 1K;>. AQ MB> ?@>8AE>48;> =0 40;Q:><
A525@5. K, =094O 548=><KH;5==8:>2, >@30=87>20;8
>1I8=C, 2KH;8 =0 2;04K:C 5B@>702>4A:>3>, :>B>@K9 =0HC
>1I8=C 70@538AB@8@>20;, 8 =0G0;8 AB@>8BL E@0<. B>
2@5<O, ?>:0 E@0< AB@>8;AO, <K 1K;8 157 ?@8G0AB8O, => <K
=5 1K;8 157 <>;8B2K, 157 &5@:28, 157 >30. / E>GC A:070BL,
GB> 2 B5G5=85 MB8E28 ;5B, =5A<>B@O =0 2A5340 45BA:CN
8A:@5==NN 25@C, <>Q 2>A?@8OB85 >30 2AQ-B0:8 <5=O;>AL,
>A>15==> 70 ?>A;54=858 ;5B 2 MB>< E@0<5. B>, GB> O
A59G0A 8<5N 2 A2>59 4CH5,- 2AQ MB> 1;03>40@O MB><C
?@8E>4C, MB8< ;N4O<, :>B>@K5 745AL @O4>< A> <=>9, :
:>B>@K< O 2A5340 AB@5<;NAL 4CH>9, :>B>@KE >G5=L
;N1;N 8 157 :>B>@KE A:CG0N. / =5 7=0N, <>65B, MB>B ?@8E>4
?>A;54=89 2 <>59 687=8, 0, <>65B, 8 =5B, => >= B>G=>

>AB028B >3@><=K9 A;54 2 <>59 4CH5. =0H5< E@0<5
70<5G0B5;L=K9 E>@. >Q ;N18<>5 ?5A=>?5=85
«!C3C10O 5:B5=8O» =B>=0 8A:>20. 525@>OB=>9 :@0A>BK
?@>872545=85, :>B>@>5 =5 B0: G0AB> 8A?>;=ONB =0
1>3>A;C65=88. / 2AO:89 @07 ?>@K20NAL 70?8A0BL 53> =0
48:B>D>=, 8 2AO:89 @07 =5 CA?520N. / ;N1;N ?>A;CH0BL
?@>?>2548 =0 2>A:@5A=>9 8BC@388. 5A<>B@O =0 B>, GB>
70:>=G8;0 1>3>A;>2A:89 C=825@A8B5B, 87CG8;0 5BE89 8
>2K9 025B 24>;L 8 ?>?5@Q:, =0 ?@>?>2548 2A5340 15@C
4;O A51O GB>-B> =>2>5. /, 459AB28B5;L=>, ?>-4@C3><C
A<>B@N =0 <=>385 181;59A:85 <><5=BK, 8 <=5 MB> >G5=L
=@028BAO. >65B, GB>-B> C65 701K;0 A> ABC45=G5A:>9 ?>@K 8
?@>AB> 70=>2> >B:@K20N, 0 GB>-B> A@02=820N A B5<, :0:
?>=8<0;0 @0=LH5. 025@=>5, =0 MB>< ?@8E>45 O
>:>=G0B5;L=> ?>=O;0, GB> 2 E@8AB80=A:>< ?>=8<0=88
5ABL ;N1>2L. AQ-B0:8 @0=LH5 O 2>A?@8=8<0;0 5Q
?>-4@C3><C. =5 :070;>AL, GB> G5;>25: 4>;65=
?@8;>68BL >G5=L <=>3> CA8;89 8 4CE>2=KE, 8
D878G5A:8E, 4;O B>3>, GB>1K 70A;C68BL MBC ;N1>2L. ">, GB>
;N1>2L 40QBAO =0< >B >30, 0 <K 5Q ?>B>< @0AE>4C5< MBC
2708<>A2O7L O ?>=8<0;0 2A5340. > 745AL O AB0;0
>B=>A8BLAO : MB><C 2>?@>AC A>25@H5=>=> 8=0G5:
?@>A8BL ;N1>2L C >30 <>6=> 4> 15A:>=5G=>AB8, 8 =
459AB28B5;L=> A;KH8B 8 40QB MBC ;N1>2L 2=5 7028A8<>AB8
>B ?@8;>65==KE 8;8 =5 ?@8;>65==KE <=>N CA8;89. /
AB0;0 1;865: >3C 8 1>;LH5 >ICI0N 3> 1;87>ABL :>
<=5.

" KB0OAL >E20B8BL 273;O4>< ?@>H54H855 ;5B, O
<>3C A:070BL, GB> <=5 =@028BAO, GB> **<K =5**
70:>=A5@28@>20;8AL, GB> **2E@0<?@8E>4OB =>2K5;N48** . O
745AL 8<5N 2 284C =5 ?@>AB> 8E ?>O2;5=85 =0
1>3>A;C65=88. N48 A?CA:0NBAO 2=87 ?>A;5 8BC@388 2
B@0?57=CN, 2;820NBAO, B0: A:070BL, 2> 2=CB@8?@8E>4A:CN
«BCA>2:C», 8 :064K9 =>2K9 G5;>25: ?@82=>A8B GB>-B> A2>Q.
5 ;5B =0704 C =0A 1K;> >G5=L <=>3> ;N459 2 E@0<5->=
1K; =>2K<, 8, =025@=>5, 4;O <5AB=KE 68B5;59 MB> 1K;>
8=B5@5A=>. >, : ?@8<5@C, =0 0AE0;L=CN A;C61Cc :064K<
3>4>< AB0;> ?@8E>48BL 2AQ <5=LH5 8 <5=LH5 ;N459. /
@0=LH5 @0AAB@0820;0AL, 254L 2 ?5@2K5 3>4K 1K;> B0:>5

AB>;?>B2>@5=85, GB> ;N48 4065 =0 C;8F5 AB>O;8, =5 2A5<
E20B0;> <5AB0 2 E@0<5. A59G0A O AG8B0N, GB> >AB0NBAO B5,
:>3> %@8AB>A =07K205B 871@0==K<8. 8<5==> 8E,
871@0==KE, AB0;> 1>;LH5. "5, :><C =04> 1K;>,- B5
>AB0;8AL. "0:65 ?>O2;ONBAO 8 =>2K5 871@0==K5. 0 MB85
;5B O AB0;0 :@QAB=>9 <0<>9, G0I5 AB0;0 E>48BL 2 E@0<
A5<LO <>59 :@5AB=8FK. =8 AB0;8 5AB5AB25==>9 G0ABLN
=0H53> ?@8E>40. =>340 =5?>=OB=>, ?>G5<C G5;>25:B0:
24@C3 ?>O2;O5BAO 2 E@0<5, 8 A>740QBAO 2?5G0B;5=85, 1C4B>
>= 2A5340 745AL 1K;. 04C<K20OAL > B><, GB> A;CG8;>AL C
G5;>25:0, ?>G5<C >= ?@8HQ; 2 E@0<, O <>3C, ?5@5;>682 =0
=53> A2>9 >?KB, ?@54AB028BL, GB> C =53> 2=CB@8
?@>8AE>48B :0:>9-B> ?@>F5AA, <=5 =5254><K9, 8 2>B
G5;>25: AB0=>28BAO G0ABLN ?@8E>40. :0: @07 G5@575 ;5B,
G5@5710 ;5B <>6=> C2845BL, ?@8682QBAO >= 8;8 70E>G5B
C9B8. 8=>340 1K205B =0>1>@>B: ;N48 E>4OB 2 E@0< 3>40<8,
0 ?>B>< 24@C3 :C40-B> 8AG570NB, 8 =5B MB8E ;N459 =0
?@8E>45. 0 MB85 ;5B 1K;> =5A:>;L:> B0:8E A;CG052.
!>25@H5==> =5?>=OB=>, GB> A;CG8;>AL C G5;>25:0. C
G5;>25:0 =8G53> =5 A;CG8;>AL, 5<C ?@>AB> AB0;>
C4>1=55 E>48BL 2 4@C3>9 E@0<. MB> <5=O B>65 C482;O5B,
?>B><C GB> =0H ?@8E>4 :0: 1>;LH0O A5<LO, => 5ABL ;N48,
:>B>@K5 =5 E>BOB 1KBL 5Q G0ABLN. 0=OB8O 2 =0H5<
E@0<5 =5 8768;8 A51O, 0 =0>1>@>B, 7083@0;8 =>2K<8
:@0A:0<8: : 20=35;LA:8< GB5=8O<, :>B>@K5 ?@8>1@5B0NB
=>2KE ;N459, B5?5@L <>3CB 3>B>28BLAO 8 A0<8
?@8E>60=5, :>=5G=>, =5 157 ?><>I8 A2OI5==8:0.
@5:@0A=> 8 B>, GB> =0 70=OB8OE 2>A:@5A=>9 H:>;K 4;O
27@>A;KE >B:@K205BAO GB>-B> =0AB>;L:> C4828B5;L=>5 8
=>2>5, GB> <=5 E>G5BAO ?@8E>48BL BC40:064CN AC11>BC.
04C5B 8 45BA:0O 2>A:@5A=0O H:>;0- 70 MB8 3>4K >=0 2KH;0 70
?@545;K E@0<0, AB0;0 5748BL A 2KABC?;5=8O<8 =0
3>@>4A:85 :>=:C@AK 8 ?>;CG0BL 3@0<>BK. MB> B0:;53:>
40QBAO. 5=O C482;O5B, GB> C ;N459 5ABL 65;0=85 MB8<
70=8<0BLAO. >340 2AQ B>;L:> =0G8=0;>AL, MB> 1K;> B0:
E@C?:>. **2=0H5< E@0<5 =5B B0:>9 CAB0=>2:8, GB> ;N48**
>1O70=K 745AL @01>B0BL, :B>, G5< E>G5B, B5< 8
70=8<05BAO, ?>MB><C 4828B5;L=>, GB> 2AO MB0
45OB5;L=>ABL 45@68BAO =0 ?;02C, 8 =5 ?@>AB> 45@68BAO, 0

@**0AF25B05B** . "0:65 C =0A >@30=87>20;0AL :@CB0O
:><0=40 GB5F>2, =5 157 <>53> CG0AB8O. <>3C A:070BL, GB>
CG8BL 1K205B A;>6=55, G5< A0<>9 CG8BLAO 8;8 G8B0BL. =5
=@028BAO, GB> C GB5F>2 5ABL 65;0=85 ?@8E>48BL 2 E@0< 8
1KBL G0ABLN &5@:28, E>BO C =8E A59G0A B0:>9 2>7@0AB,
:>340 70=>2> >B:@K205BAO <8@, =0G8=05B A?040BL :0:0O-B>
?5;5=0 A 3;07, G5@57 :>B>@CN @0=LH5 A<>B@5;8, >=8
=0G8=0NB <=>3>5 2845BL ?>-4@C3><C, 2 B>< G8A;5 8
>B=>H5=8O A >3><. MB> ?OB8;5B85 O =0G0;0 ?@>2>48BL
:0B5E870F8>==K5 15A54K ?5@54 :@5I5=85<. =>340
1K205B >ICI5=85, GB> MB> 15AA<KA;5==>, ?>B><C GB>
G0I5 G5;>25: ?@8E>48B =0 15A54K G5@57 =565;0=85,
B>;L:> ?>B><C GB> =04>. 5402=> O A?@>A8;0 C <C6G8=K,
:>B>@K9 ?@8HQ; =0 15A54C, ?>=OB=> ;8 5<C E>BL
GB>-=81C4L. = A:070;: «/ ?>:0 =5 7=0N». =5 ?>=@028;AO
53> >B25B. >340 G5;>25: 3>2>@8B: « 0, 2AQ ?>=OB=>»,
A:;04K205BAO >ICI5=85, GB> >= E>G5B ?>A:>@55 C9B8. K
E>@>H> C68205<AO A 4@C38<8 :0B5E870B>@0<8, 8, 1K205B,
4065 A?>@8<, :B> 1C45B 25AB8 70=OB85. / ;N1;N 3>2>@8BL >
!8<2>;5 5@K, ?>B><C GB> 5ABL 2>7<>6=>ABL A?@>A8BL C
;N459, GB> >=8 4C<0NB > "@>8F5, > %@8AB5, >1 BF5, > CE5, 8
?>3>2>@8BL A =8<8 > ?@8G0AB88. =5 E>G5BAO G0AB>
?@8E>48BL =0 1>3>A;C65=8O, CG0AB2>20BL 2 ?@8G0AB88,
A;CH0BL 20=35;85 8 A;KH0BL ?@>?>2548. ABL >?KB
2AB@5G8 A >3><, 8 >= AB0; =5A:>;L:> 4@C38<. / <5=ONAL
2=CB@5==5, O 286C MB8 87<5=5=8O, 8 >=8, 5AB5AB25==>,
>B@060NBAO =0 <>Q< 2>A?@8OB88 >30. **/ ?5@5AB0;0 AG8B0BL**
2AB@5GC A 8< ?>40@:>< A2KH5. / C2845;0, GB> 2 MB>9
2AB@5G5 5ABL <>Q 65;0=85: O E>GC 1KBL A >3><.
>A;54=89 3>4 MB> AB0=>28BAO 2AQ 1>;55 >G5284=K<.
>340-B> 1K; ?5@2K9 >?KB 2AB@5G8 A >3><, ?>A;5
:>B>@>3> O ?@8H;0 2 E@0<. >B>< 1K; ?5@8>4, :>340 O
AG8B0;0, GB> = 2A5340 @O4><, ;N18B <5=O, 8 MB> 8=>340
AB0=>28;>AL B0:8< 1KB><, GB> 2>7=8:0;> >ICI5=85,
1C4B> 3> 8 =5B C65. 5:>B>@K5 A>1KB8O 2 687=8
?@>8AE>4OB, =5 B>;L:> @04>AB=K5, => 8 ?5G0;L=K5, 8
24@C3 O >1=0@C6820N, GB> >3 A=>20 @O4><, 8 MB> C65 2AO:89
@07 =>2K5 >ICI5=8O, >=8 =>2K5 2 <>Q< 2>A?@8OB88 A51O 2
MB8E A8BC0F8OE. / 286C A2>Q 65;0=85 1KBL A >3><. 0AGQB

25;8:>?>AB=KE GB5=89- MB> 2>>1I5 >B45;L=0O 687=L.
>AB AB0; 4;O <5=O A;>6=55. >65B, MB> ?@>72CG8B
?0D>A=>, => 4>1028;>AL A>?5@56820=85 %@8ABC,
>A>15=> 2 4=8 ?5@54 0AE>9, 4;O <5=O >=8 <>@0;L=>
BO6Q;K5. 5@2K5 =5A:>;L:> =545;L ?@>E>4OB =0 >4=><
4KE0=88, 0 70 ?>A;54=NN O M<>F8>=0;L=> «2K68<0NAL».
: 0AE5 2>7=8:05B >4=>2@5<5=> >3@><=0O @04>ABL,
=> =5 157 ?>=8<0=8O B>3>, GB> %@8AB>A 2>A:@5A A>
A;540<8 @0A?OB8O, GB> >=8 =8:C40 =5 45;8AL, GB> =
2>A:@5A, => MB> =5 8A:;NG05B B>3>, GB> 4> MB>3> = 1K;
@0A?OB.

GB5=8OE 5;8:>3> ?>AB0 <=>3> 25BE>7025B=KE
>B@K2:>2, :>B>@K5 <=5 8=B5@5A=K. >8 ;N18<K5 >B@K2:8
?@> ?@>@>:0 >=C, 4;O :>B>@>3> >A?>4L ?@>87@0AB8;
BK:2C, GB>1K C:@KBL >B ?0;OI53> A>;=F0. @CAA:><
?5@52>45 «BK:20» 70<5=5=0 =0 «@0AB5=85», => 2
>@838=0;5 =0?8A0=>: « >=0 2>7@04>20;AO BK:25».
>=5G=>, =5 BK:20 <5=O 1>;LH5 @04C5B, 0 B>, GB> >=0
?>:070= G5;>25:>< A G5;>25G5A:8<8 M<>F8O<8. 5=O
?>@0605B, :0: >= >1I05BAO A >3><, 40 5IQ >18605BAO =0
53>. AO MB0 8AB>@8O >G5=L ?>E>60 =0 <5=O. / ;N1;N
F5?;OBLAO 70 A;>20 ;N459. / AG8B0N: GB > G5;>25: A:070;, B>
>= 4>;65= A45;0BL, =57028A8<> >B B>3>, <5=O5BAO >= 8;8
=5B. >G5<C B0: ?@>8AE>48B, 4;O <5=O ?>:0 =5 @0A:@KB>.
> 5ABL C15645=85: A:0702 GB>-;81> >4=064K, 2 B>< G8A;5
MB> >B=>A8BAO 8 :> <=5, G5;>25: AB028B ?5G0BL =0 A2>8E
A;>20E. :0:>9-B> <5@5, <>65B, MB> 8 E>@>H>, B0: :0: O
4C<0N, ?@5645, G5< C25@5=> 3>2>@8BL > GQ<-B>. 4=0:>
2>7=8:0NB B0:85 A8BC0F88, :>340 O 2A?><8=0N B>, GB>
3>2>@8; =5A:>;L:> ;5B =0704 G5;>25:, :>B>@K9 A59G0A
?>ABC?05B ?>-4@C3><C. 254L O 7=0N ?> A515, GB> O
<5=ONAL, <>3C 45;0BL 01A>;NB=> @07=K5 25I8 A?CABO
3>4K, ?>B><C GB> >A>7=0;0 B>, GB> 45;0;0 @0=LH5, GB>
3>2>@8;0, B5< =5 <5=55 <>3C >1845BLAO, 5A;8 4@C3>9 =5
45;05B B>3>, > GQ< :>340-B> 3>2>@8;. >>1I5, B0:85
<><5=BK 2 <>59 687=8 ?>2B>@ONBAO. ?>2B>@K 3>2>@OB >
B><, GB> 2 MB8E A8BC0F8OE 5ABL GB>-B> E0@0:B5@=>5 4;O
<5=O, GB>-B> >G5=L 206=>5. !;>6=> 1K;> MB> C2845BL, =>
B5?5@L O 286C. 8AB>@8O A >=>9- 70102=K9 ?@8<5@ B>3>,

:0: 3;C? <>65B 1KBL 2 A2>8E ?@54AB02;5=8OE G5;>25:.
54L MB> 65 >G5284=>- E>@>H>, GB> >A?>4L =5 8AB@518;
3>@>4, =5 C18; ;N459. >=0 >18605BAO, ?>B><C GB> >3
5<C A:070;, GB> ?>3C18B 8E. >;CG05BAO, GB> >= 7@O 5E0; 2
MB>B 3>@>4, 7@O ?;K;. O 4C<0N > A515: O 7@O AG8B0;0, GB>
G5;>25: B0:>9. CH8BAO :0@B8=0. / C65 =0@8A>20;0 MBC
:0@B8=C 8 70:@K;0 5N =0AB>OI55 ;8F> G5;>25:0, 0 >=0
1C4B> 70:@K205B =0AB>OI55 ;8F> >30 A2>8<
?@54AB02;5=85< > Q<. > 70 :0@B8=>9 65 A:@K205BAO :B>-B>
682>9. /, ?>;CG05BAO, =5 E>GC 7=0BL 682>3> G5;>25:0, 0
8=>340 =5 E>GC 7=0BL 682>3> >30. :>340 G5;>25: 87-70
:0@B8=:8 ?>O2;O5BAO: «/ BCB, O C65 4@C3>9», O 3>2>@N:
« 0G5<?», 8 :0@B8=:C A=>20 7042830N. -B> <Q@B2>ABL. /
E>GC, GB>1 G5;>25:, 0 8=>340 8 >3, 70:0<5=5;. =>340
<=5 :065BAO: « C GB> 70 3;C?>AB8, =C, :>=5G=> 65, O =5
E>GC, GB>1 G5;>25: 1K; <Q@B2K<», 0, 2KE>48B, E>GC.
4>@>2> MB> 2845BL, 8 =5 ?@>AB> 2845BL, 0 84B8 ?> ?CB8
?>=8<0=8O B>3>, ?>G5<C B0: ?@>8AE>48B. 1;03>40@O
MB><C ?>;CG05BAO 4020BL G5;>25:C A2>1>4C, >A>7=020O,
GB> >= B>65 <5=O5BAO. '5;>25:- MB> =5 B@C?. 065 B@C?
<5=O5BAO, 4065 ?>A;5 A<5@B8 G5;>25: <>65B 87<5=8BLAO,
2AB@5B82H8AL A >3><. =0G5 =5B A<KA;0 2 MB>9 2AB@5G5.
" 5 7=0N, GB> A:070BL ?> ?>2>4C 87<5=5=89 2
?@8E>45. / C65 =5 <>3C A<>B@5BL =0 ?@>8AE>4OI55 A>
AB>@>=K :0: =0 GB>-B> >B <5=O >B45;L=>5, ?>A:>;L:C
O2;ONAL G0ABLN MB>3> ?@8E>40. K 2;8;8AL AN40,
@53C;O@=> ?@857605<. ! 4@C3>9 AB>@>=K, 87<5=5=8O
?@>8AE>4OB 2 =0H59 A5<L5: 45B8 @0ABCB, <K @0ABQ<, :C40-B>
42865<AO. **;O <5=O >AB0QBAO F5==K< A>2<5AB=>5
?@51K20=85 2 E@0<5 =0 2>A:@5A=>9 8BC@388: 2<5AB5
?@8G0I0BLAO, 2<5AB5 ?>;CG0BL @04>ABL >B B>3>, GB>
=0H;8 2>7<>6=>ABL ?@85E0BL 8 ?>1KBL 745AL 2
A5<59=><:@C3C, ?>1KBL A >3><.** 0 <>9 273;O4, MB> 206=>
A B>G:8 7@5=8O 2;8O=8O =0 2>A?@8OB85 45BL<8 E@0<0,
2>A?@8OB85 %@8AB0. / C25@5=, GB> 8 C 45B59, 8 C =0A A 65=>9 2
?0<OB8 >AB0=CBAO A25B;K5 <><5=BK, :>340 <K 2 @04>AB=><
A>AB>O=88 =0E>48<AO 2A5 2<5AB5 8<5==> 2 MB>< <5AB5.
5=O @04C5B, GB> ;N459, :>B>@KE O 2AB@5G0; 2 E@0<55 ;5B
=0704, O 286C 8 A59G0A. >=8 =0E>4OB A51O 2 2K?>;=5=88

:0:8E-B> DC=:F89 ?@8 E@0<5, >:07K20O ?>A8;L=CN
?><>IL, ?@8 MB>< GC2AB2CNB A51O =0 A2>Q< <5AB5, «2
A2>59 B0@5;:5». 5B >A>1>9 @>B0F88, ;N48 =5 CE>4OB.
1I8=0 MB> 254L :>;;5:B82, 2 :>B>@>< ;N48 A>
2@5<5=5< <>3CB =04>540BL 4@C3 4@C3C, 745AL O B0:>3>
O2;5=8O =5 =01;N40N. AO:89 @07 <=5 @04>AB=> 2A5E
2845BL, 8A:@5==5 @04>AB=>. >@0605B 8 B>, GB>, =5 A<>B@O
=0 87<5=5=8O 2 687=8 <8@A:>9-:064K9 :0:-B> @0728205BAO 2
A2>59 AD5@5 45OB5;L=>AB8,- ;N459 ?@>4>;60NB
8=B5@5A>20BL 2>?@>AK 25@K, 2>?@>AK, A2O70==K5 A>
%@8AB><, >3>@>48F59. A5E >1J548=O5B 65;0=85
?>7=0=8O. 5=O C482;O5B B>B D0:B, GB> ?@>H;> AB>;L:>
2@5<5=8, 0 >. 235=89 =0:064>9 8BC@388 =0E>48B =>2K5
A<KA;K, =>2K5 C3;K ?@>GB5=8O 20=35;8O, >:>B>@KE O
?>B>< B>65 @07<KH;ON, GB>-B> >AB02;OO A515. 54L ?@0240,
B5 65 A0<K5 >B@K2:8 <>3CB ?>@>640BL 2 G5;>25:5
A>25@H5==> @07=K5 ?5@56820=8O.

**«!BCG8B5, 8 20<>B:@>NB» (D7:7-8),-1C:20;L=>,
«?>25@=8B5AL:> =5, / @O4><2A5340, ?@848B5:> =5, /
1C4C A20<8 8 40;LH5, 1C4C ?><>30BL, >A2OI0O 20HC 687=L,
?@>AB> =5 701K209B5, GB> / =5 <>3C 459AB2>20BL ?@>B82
20H59 2>;8 8 157 20H53> 65;0=8O».** >==5 5ABL ?>=8<0=85
B>3>, GB> 42865=85 4>;6=> 1KBL >1>N4=K<, => GB>
:>=:@5B=> <>65B @>48BLAO 87 MB>3> A>2<5AB=>3>
42865=8O =02AB@5GC 4@C3 4@C3C,-2A5340 70304:0. B@5G8 A>
%@8AB>< 2>;59-=52>;59 2>7=8:0NB 2 <>59 687=8 8 <>3CB
?@>O2;OBLAO A>25@H5==> ?>-@07=><C. 5A;8 O 70<5G0N 2
B5E 8;8 8=KE A;CG09=>ABOE M;5<5=BK =5A;CG09=>AB59-
254L 345-B> ?>4A?C4=> O ?>=8<0N, B>, GB> ?@>8AE>48B,
?@>8AE>48B =5 ?@>AB> B0:,-B>:0: @07 8 2>7=8:05B
>ICI5=85 ?@8ACBAB28O >30 2 687=8. K205B, GB> O A0< =5
3>B>2:2AB@5G5, 1>NAL;8:0:>9-B> >B25BAB25==>AB8 8;8
G53>-B> 4@C3>3>, =5 7=0N. %>G5BAO ?@>4>;60BL ABCG0BLAO,
GB>1K <=5 G0I5 >B:@K20;8, 8 2 B> 65 2@5<O ?@>4>;60BL
>B:@K20BL 425@L %@8ABC, 2?CA:0O 3> 2 A2>N 687=L.

!;>6=> >F5=8BL 87<5=5=8O, ?@>87>H54H85 70
:0:>9-B> >?@545;Q==K9 ?5@8>4 2@5<5=8, => >=8,
157CA;>2=>, 5ABL. 0 GB> O <>3C >1@0B8BL 2=8<0=85: **<K A
A5<LQ9 ?@857605< 2 E@0<:0: 4><>9, ;8G=> <=5 745AL**

B5?;>, E>@>H> 8 A?>:>9=> . 5A<>B@O=0:0:85-B>
?@5?OBAB28O, 0 8=>340 ?@>AB> 65;0=85 ?>A?0BL CB@><
?>4>;LH5, <K 2AQ-B0:8 A>18@05<AO 8 545<, 8 ?>A;5 2AB@5G8 A
>3><, ?>A;5 >1I5=8O A;N4L<8 2>72@0I05<AO 87 E@0<0
=0?>;=5==K<8. 065 45B8 2>>4CH52;ONBAO: «%>@>H>, GB>
<K 4><0=5 >AB0;8AL!». ! B5G5=85< 2@5<5=8 <564C;N4L<8
2 >1I8=5 CAB0=02;8205BAO 4CH52=K9, 8;8 4065 4CE>2=K9
:>=B0:B, :>B>@K9 B>;L:> C:@5?;O5BAO, B>;L:>
=0?>;=O5BAO, B>;L:> @0AF25B05B. K AB0;8 1;87:8<8 4@C3
4@C3C;N4L<8. MB> @04C5B. ><=N, 2 ?@54K4CI5<
8=B5@2LN O 3>2>@8;0, GB> <=5 BO65;> 1KBL A2>1>4=>9.
>3 40; <=5 A2>1>4C, 8 <=5 2 MB>9 A2>1>45 B@C4=> 68BL,
45;0BL 2K1>@, 4C<0BL. MB>< A<KA;5 <0;> GB>
87<5=8;>AL, <=5 ?>-?@56=5<C AB@0H=> A>25@H0BL
>H81:8, :>B>@K5 A B5G5=85< 2@5<5=8 =0:0?;820NBAO
A=56=K<:><><8 3@>7OB AE>4><;028=K. "0:85 <KA;8
8=>340 <5=O ?>A5I0NB. > 2AQ-B0:8, >3;O4K20OAL=0704, O
286C B>, :0:<K 682Q<, :0:0O C=0A:@5?:0O A5<LO, 4@C6=K5
45B8, O 286C @57C;LB0B =0H53> B@C40. !59G0A >A?>4L
?>A;0;=0< B@5BL53> @51Q=:0. 70 2AQ MB> O <C
1;03>40@=0. **<>59 687=8 B0:8;8 8=0G5 ?>AB>O==>
?@>8AE>48B 2AB@5G0 A >3><, O GC2AB2CN, GB> >A?>4L=0A
254QB, 8=045NAL, GB> 8 40;LH5 <K 1C45< A;54>20BL A2>5<C
?CB8.**

>A;54=85 =5A:>;L:> ;5B 2AQ <>Q 2=8<0=85 8 2@5<O
A>A@54>B>G5=K=0 A5<L5, =0 45BOE, =0 8E 2>A?8B0=88.
>MB><C 2AQ, GB> A MB8< A2O70=>, 2> <=5 =0E>48B >B:;8::
>B@K2:8 !2OI5=>3> 8A0=8O, >72CG5=K5=0 ?@>?>2548
8;8, <>65B 1KBL, @0AA:070==K5 7=0:><K<8, 4@C7LO<8,
:>B>@KE GB>-B> B@>=C;>, 8 >=8 ?>45;8;8AL, :0:85-B>
<><5=BK 87;8G=>3> >?KB0 4@C38E;N459, 2 >A=>2=><,
2>F5@:>2;Q==KE. / 286C A> AB>@>=K, :0: >A?>4L
459AB2C5B 2 687=8 MB8E;N459, :0: =8<?><>305B, 8
?@8A;CH820NAL:8E <=5=8N. ;O <5=O 206=0=5 ?@>AB>
B5>@8O, :5<-B> 2KA:070==0O, => ;8G=K9 682>9 >?KB
G5;>25:0. >73 A@07C 2:;NG05BAO, O=0G8=0N 704C<K20BLAO,
:0: O <>3C ?@8<5=8BL CA;KH0=>5 C65 2 A2>59 687=8.
=>340 GB>-B> >B:@K205BAO, 8 O C482;ONAL, :0: =5 70<5G0;0
MB>3> @0=LH5, =5 >1@0I0;0 2=8<0=8O=0, :070;>AL 1K,

>G528 4=K5 25I8, :>B>@K5 ;560B =0 ?>25@E=>AB8. >B B0:
MB> @01>B05B. >60;C9, B0:>9 >1<5= >?KB>< <=5 4065
1;865, G5< A2>8 A>1AB25==K5 @07<KH;5=8O.