% !" . + #! 2. ' !", III

admin, Monday 14 October 2019 - 00:31:00

! @>H;> 5IQ >4=> ?OB8;5B85 A<><5=B0 >B:@KB8O E@0<0. !>4=>9 AB>@>=K,5 ;5B- MB> 1>;LH>9 ?@><56CB>: 2@5<5=8, A 4@C3>9 AB>@>=K,- 2@5<O ?@>;5B5;> >G5=L 1KAB@>. ><=N A2>8 A0<K5 ?5@2K5 2?5G0B;5=8O > E@0<5: :0:>9 :;0AA=K9 ?@8E>4- :0:85 :;0AA=K5 >BFK, :0:85 :;0AA=K5 ?@8E>60=5, :>B>@K5 AB>;L:> 2@5<5=8 C45;ONB E@0<C, AB>;L:> 2:;04K20NBAO 2=53>! O A0<0 1K;0 2 8E G8A;5. !59G0A 2<>59 687=8 ?@>8AE>48B >1@0B=0O AB>@>=0 45;0: 2>;H51AB2> C;5BCG8;>AL, O ?>GB8 =8G53> =5 >B40N, 0 B>;L:> ?>;CG0N, C4>2;5B2>@OO :0:85-B> A2>8 M3>8AB8G5A:85 65;0=8O. B0:><A25B5 O 286C A51O A53>4=O. 5 1C4C >F5=820BL, E>@>H> MB> 8;8 ?;>E>, B0:>2K<>8 >ICI5=8O. GB><5=O 1>;LH5 2A53> C482;O5B- O 8<5N ?@02> 4065=0 B0:CN ?>78F8N. **%@8AB>A<5=O ?@8=8<05B B0:>9, 8 GB> 5IQ 1>;55 C4828B5;L=>,-;N48 ?@>4>;60NB 1KBL A><=>9** . 5<>3C=5 A:070BL >A2>8E 1;87:8E ?>4@C30E. B=>H5=8O <564C=0<8 A8;L=> 87<5=8;8AL, >=8 ?@8>1@5;8 4@C3CN D>@<C. 5A;8 @0=LH5 AB5?5=L >B:@KB>AB8 4@C3 A 4@C3><, :>B>@0O, :0:<=5 :070;>AL, 70:;NG05BAO 2 65;0=88 ?>45;8BLAO A2>8<8 ?5@56820=8O<8, 1K;0 2KA>:0, B> A59G0A MB0 >B:@KB>ABL ?@8>1@5;0 A>25@H5==> 4@C3>9 E0@0:B5@. 0640O 87=0A =0E>48BAO 2:0:><-B> A2>Q< A>AB>O=88, 2 A2>Q< 65;0=88, => =5:@8G8B> A515, =5 70O2;O5B > A515 2> 25AL 3>;>A. 564C=0<8 ?>O28;0AL=5:0O 48AB0=F8O, :>B>@0O 40QB A2>1>4C:064>9 1KBL B0:>9, :0:0O >=0 5ABL. =5A<>B@O=0 B>, GB><K A ?>4@C30<8 B0:3;C1>:> =5 @0AA:07K205< 4@C3 4@C3C> A515, :0:@0=LH5, =0<>9 273;O4, <K AB0;8 5IQ 1;865. ABL:0:>5-B> >1I55 45;>, 2:>B>@>< :B>-B> ?@8=8<05B CG0AB85, :B>-B> =5B, 2 7028A8<>AB8 >B A2>53> 65;0=8O, 8 MB> 2>A?@8=8<05BAO =0<8:0:=5:0O =>@<0. #=0A 5ABL 65;0=85 =0E>48BLAO 4@C3 A 4@C3><, 8:>340<K A>18@05<AO 2<5AB5, :0640O 45;05B B>, GB> E>G5B,

>4=>2@5<5==> ?@51K20O 2 >1I5=88 A 4@C38<8. ;O <5=O B0:85 >B=>H5=8O C=8:0;L=K. 4=8< 87 A0<KE O@:8E A>1KB89 O28;0AL A>2<5AB=0O ?>574:0 2 4@C3CN AB@0=C =0 =5A:>;L:> 4=59. =5 MB0 ?>574:0 :070;0AL =5@50;L=>9 A B>9 B>G:8 7@5=8O, GB> <K 2A5 =0AB>;L:> @07=K5, GB> =5?>=OB=> :0: A>3;0A>20BL 65;0=8O 4@C3 4@C30. "5< =5 <5=55, ?>574:0 A>AB>O;0AL, <K A<>3;8 A>2<5AB=> 5Q >@30=87>20BL, 8 :0640O ?>;CG8;0 >B ?CB5H5AB28O GB>-B> A2>Q, ?@8 MB>< =5 CI5<82 65;0=8O ?>4@C3. -B> 1K;> C4828B5;L=>, A>25@H5==> 4@C3>9 C@>25=L >B=>H5=89. ABL <><5=B, :>B>@K9 O C2845;0 2 A515 70 MB85 ;5B: <=5 =5 40QBAO CGQ10. 'B5=85 :=83, ?>A5I5=85 ;5:F89 CH;8 =0 40;L=89 ?;0=. >=O;0, GB> B>;L:> G5@57 ;8G=K9 >?KB 2AB@5G8 A >3><, G5@57 ?>=8<0=85 A0<>9 A51O O <>3C GB>-B> >B:@K20BL. MB8 >B:@KB8O 4;O <5=O 8 5ABL B0 A0<0O :=830. B>-B> G5@?05B 7=0=8O 87 1C<06=>3> 8740=8O, O 65 <>3C G5<C-B> CG8BLAO ?>A@54AB2>< 682>3> >1I5=8O. 0: MB> @01>B05B 2> <=5, =5 7=0N. ;O <5=O >B:@K;8AL AC11>B=85 15A54K > &5@:28, :>B>@K5, =0 <>9 273;O4, ?@8>1@5;8 =>2K9 D>@<0B. E =>287=0 70:;NG05BAO 2 B><, GB> =0 15A545 70B@03820NBAO B5<K, :>B>@K5 :0A0NBAO A0<>3> G5;>25:0, 5A;8 1KBL B>G=55,- D>@<8@>20=8O 53> 65;0=8O. =5 8=B5@5A=> =01;N40BL, GB> 2> <=5 >B:;8:05BAO 2> 2@5<O >1CG5=8O. A=>2=0O B5<0 70=OB89 70?>2548 1;065=AB20. > ?@5645 G5< :=8< ?>4>9B8, <K ?KB05<AO ?>=OBL, GB> B0:>5 1;065=AB2>, > GQ< 3>2>@8B %@8AB>A, :0: =3>2>@8B, :><C 3>2>@8B, 70G5< 3>2>@8B. 0A:>;L:> MB> 2>7<>6=>, ?KB05<AO ?>=OBL >30. 0 >4=>9 87 15A54 2 :>=B5:AB5 70?>25459 1;065=AB20 <K ?@8H;8 : B><C, GB> %@8AB>A 3>2>@8B A2>N 03>@=CN ?@>?>254L, ?>B><C GB> =E>G5B 3>2>@8BL, ==5 <>65B =5 3>2>@8BL, MB> 3> 65;0=85. ;O <5=O 1K;> >B:@KB85<, O 1K 4065 A:070;0- «27@K2>< <>730», C >30 5ABL 65;0=85. 5;0=85 2>7=8:05B B0<, 345 5ABL =5E20B:0. 5C65;8 A>25@H5==><C >3C <>65B GB>-B> =5 E20B0BL? -B>B 2>?@>A >AB@> >B7K20;AO 2 <>Q< A>7=0=88. > B>, GB> O >B:@K;0 4;O A51O,- GB> 8 2> <=5 5ABL 65;0=85, GB>, A>1AB25==>, **8<5==> 65;0=85 >1CA;>2;8205B <5=O :0: G5;>25:0** ,- AB0;> 4;O <5=O >A>15==> 206=K<.

!B>;:=C2H8AL>4=064K A ?@>O2;5=85< =530B82=>3>
65;0=8O 2 A515, O E>B5;0 871028BLAO >B 65;0=89 2>>1I5,
=0AB>;L:> MB0 2AB@5G0 A A>1>9 1K;0 =5?@8OB=>9 8
1>;57=5==>9. > 5A;8 >3 65;05B, B> 8 O 8<5N ?@02> =0
ACI5AB2>20=85 A> A2>8<8 65;0=8O<8. ">;L:> 2 A25B5
%@8AB0, 2 A25B5 3> 1>3>G5;>25G5AB20 <>Q 65;0=85 8<55B
<5AB> 1KBL. >;>68B5;L=>5 >=> 8;8 >B@8F0B5;L=>5-
2>?@>A 4@C3>9, => A0< D0:B =0;8G8O 2> <=5 65;0=8O
?@81;8605B <5=O : >3C. ABL 8=B5@5A=K9 <><5=B: A0<>
65;0=85 :0: =5:89 ?@>F5AA- 3>@074> 1>;55 F5==>, G5<
@57C;LB0B, :>=5G=0O B>G:0, >ACI5AB2;5=85 MB>3>
65;0=8O. 5;0=85 =8:>340 =5 8A?>;=O5BAO. BAN40 O 45;0N
2K2>4, GB> <=5 =5 =C65= @57C;LB0B, <=5 2065= A0<
?@>F5AA. !>AB>O=85, :>B>@>5 A>?CBAB2C5B MB><C
?@>F5AAC, <>65B 1KBL 4;O <5=O ?>;>68B5;L=K<, B>340
=8:0:8E 2>?@>A>2 >1KG=> 8 =5 2>7=8:05B, 0 <>65B 1KBL
=530B82=K<. >B 745AL 2>7=8:05B 48AA>=0=A, 70AB02;ONI89
<5=O 704C<0BLAO, GB> 70 65;0=85 :@>5BAO 70 MB8<
=5?@8OB=K< A>AB>O=85<, 2 :>B>@>5 O ?>3@C60NAL A
3>;>2>9 8 :>B>@>5 70?>;>=O5B 2AQ <>Q A>7=0=85. /
**=5:89 Q<:89 A>AC4, 2 :>B>@>< C65 2AQ 5ABL. 0:8<-B>
GC45A=K< >1@07>< <>Q 65;0=85 AB0;:8205BAO A 65;0=85<
>30, 8 <K 2<5AB5 84Q< ?> ?CB8 ?>7=0=8O, >B:@K20O B>, GB>
2><=5 C65 5ABL.** 0 A53>4=OH=89 45=L MB> ?>GB8 2A5340
=5?@8OB=K5 A>7=0=8N <><5=BK. A>7=0=85 8 ?>=8<0=85
MB>3> =530B82=>3> ?@>F5AA0 A?>A>1AB2C5B 53>
?5@5@>645=8N, 8 65;0=85, :>B>@>5 <KA;8BAO
=5>ACI5AB28<K< 8 :>B>@>5 ?@8G8=O5B <=5 AB@040=8O,
;81> ?5@5AB0QB 2><=5 2K7K20BL =530B82=K5 M<>F88,
?>A:>;L:C C65 5ABL > =Q< 7=0=85, ;81> 2>2A5 B5@O5B
A2>N 0:BC0;L=>ABL. 0: MB> 2><=5 ?@>8AE>48B, O A:070BL
=5 <>3C, => B>G=> 7=0N, GB> ?>7=020BL A51O <>6=>
2<5AB5 A >3><, 8, =0 A0<>< 45;5, MB> >G5=L 8=B5@5A=K9
?@>F5AA.

" $;>10;L=KE 87<5=5=89 2 =0H5< ?@8E>45,
:>B>@K9 AB0;<=5 5IQ @>4=55, O =5 70<5G0N. 025@=>5, MB>
8 E>@>H>. **/ ?>;N18; 8<5=> MB>B ?@8E>4, 8 5A;8 1K 745AL
GB>-B> ?>AB>O=>< <5=O;>AL, B> 70 MB85 ;5B ;5B >= AB0; 1K
4@C38<, ?><5=O;>AL 1K 8 <>Q >B=>H5=85.** ABL 25I8,

:>B>@K5 E>G5BAO =01;N40BL =587<5==K<8. A;8 C
G5;>25:0 5ABL ;N18<K9 3>@>4, 2 :>B>@K9 >=
=5>4=>:@0B=> 2>72@0I05BAO, B> >=, :>=5G=>, =5 E>G5B,
GB>1K 3>@>4 :0:-B> <5=O; A2>9 >1;8:: A=>A8;8 1K 740=8O,
?5@5:@0H820;8 D0A04K. "0: 8 745AL. 'B>:0A05BAO
2=CB@5==59 687=8: :>=5G=>, G5;>25:<5=O5BAO A
B5G5=85< 2@5<5=8, >= =5 <>65B =0E>48BLAO 2 AB0B8G=><
A>AB>O=88, 2AQ @02=>:C40-B> 42865BAO :0B8BAO ;8 ?>
=0:;>==>9, 4@59DC5B ;8, 8;8 A0< 7040QB =0?@02;5=85
42865=8O,- => 42865BAO. 0 MB85 ;5B C<5=O @>48;AO
@51Q=>:, 8 687=L <>O @048:0;L=K< >1@07>< 87<5=8;0AL.
B=>A8B5;L=> F5@:>2=>9 687=8 AB0;><5=LH5
D>@<0;87<0. >340 O >A>7=0==> ?@8HQ; 2 &5@:>2L, 345-B>
7-8 ;5B =0704, O 2K?>;=O; 2A5 F5@:>2=K5 ?@54?8A0=8O
<5E0=8G5A:8: =04> ?>AB8BLAO ?>AB8;AO, =04> G8B0BL
CB@5==55 ?@028;> G8B0;. 2 GQ< F5;L ?>AB0, 70G5<
G8B0BL <>;8B2K, A<KA; :>B>@KE =5 2A5340 ?>=OB5=,-
2>?@>A>2 =5 2>7=8:0;>. «!:070;8 45;0BL 45;09!», -
?CAB0O A>;40D>=A:0O B5<0. !59G0A 1>;LH5 >A>7=0==>AB8
2<>8E 459AB28OE, => 8 2>?@>A>2 AB0;> 1>;LH5. C<0N, GB>
MB> E>@>H>. A;8 2>?@>A>2 =5 2>7=8:05B, B> F5@:>2=0O
687=L A2>48BAO :<5E0=8G5A:><C, @>1>B878@>20==><C
2K?>;=5=8N :0:8E-B> >?5@0F89,- ?>;L7K 2 MB><<0;>.

20=35;85. 0<>9 273;O4, 2>A?@8=8<0BL 53> ;CGH5 F5;8:><, =5 2K45;OO :0:8E-B> >B45;L=KE M?87>4>2, 2 B>< 53> F5==>ABL, F5==>ABL >4=>9 8AB>@88 1;03>9 25AB8.

20=35;85 AB>8B >A>1=O:><, 0 2A5 >AB0;L=K5 B5:ABK
2>A?@8=8<0NBAO <=>N :0: 4>?>;=5=85 8 ?>OA=5=85 :
=5<C. 5=O :>340-B> A8;L=> ?>B@OA;8 ?A0;<K 02840.
'5;>25:, 682CI89 2 M?>EC 25BE>7025B=>9 ;>38:8,
CA;>2=> 3>2>@O, 2 M?>EC «4@C3>3>» >30, 4@C3>3>
?>=8<0=8O B>3>, GB> =45;05B, :0:45;05B 8 ?>G5<C, ?8H5B
A2>8 ?@>872545=8O ?@0:B8G5A:8 2 =>2>7025B=><:;NG5.
5=O MB> >G5=L A8;L=> ?>B@OA;>. <C7K:5, : :>B>@>9 O
8<5N =5?>A@54AB25==>5 >B=>H5=85. =>340 A51O ;>2;N
=0 65;0=88 =0?8A0BL GB>-=81C4L 4;O A;C61K, 5ABL C<5=O
B0:0O<5GB0. =>385 :><?>78B>@K, 8 G0AB> 8725AB=K5
:><?>78B>@K, B0:85:0:'09:>2A:89, 0E<0=8=>2, ?8A0;8 8
A25BA:85, 8 4CE>2=K5 ?@>872545=8O. A;8 70E>B5BL,

<>6=> C7=0BL 02B>@AB2> ?@>872545=89, 8A?>;=O5<KE =0
1>3>A;C65=88 2 =0H5< E@0<5. 59AB28B5;L=>, <=>385
?@8E>4A:85 :>;;5:B82K 8<5NB 2 A2>Q< @5?5@BC0@5 <C7K:C,
=0?8A0==CN 25;8:8<8. / 7=0N, GB> 2 A>25BA:>5 2@5<O 1K;8
B0:85 A;CG08, :>340 ;N48, 2 ?5@2CN >G5@54L ?>:;>==8:8
<C7K:8, ?@8E>48;8 2 E@0< =0 A;C61C, GB>1K ?>A;CH0BL,
=0?@8<5@, B>3> 65 '09:>2A:>3>, :>B>@>3> ?> ?>=OB=K<
?@8G8=0< =5 8A?>;=O;8 2 :>=A5@20B>@88, B0::0:53>
<C7K:0 @5;838>7=0. =5:>B>@K5 G5@57 >?KB B0:>3> G8AB>
<C7K:0;L=>3> 8=B5@5A0 ?@8E>48;8:25@5. C7K:0 <=5
2848BAO A0<K< <5B0D878G5A:8< 87 8A:CAAB2. AB0;L=K5
@01>B0NB A:0:>9-B>:>=:@5B8:>9: A 87>1@065=85<
D>B>3@0D8O, :8=>, 682>?8AL; A> A;>2>< ?>M78O, :>B>@0O,
:>=5G=>, 1>;55>B>@20=0>B <8@0A53>, => 2 =59
8A?>;L7C5BAO A;>2>, <K 7=05< O7K:, <K MB8< O7K:>< <>65<
>2;045BL 2 @07=>9 AB5?5=8, 5ABL @07=K5 ?@8Q<K, B5E=8:8.
<C7K:0. K 5Q 2=5:>=B5:AB0 <C7K:8 =8345 =5 A;KH8<. 5=85
?B8F MB> =5 <C7K:0. A;8 70?8A0BL MB8 72C:8 =>B0<8, B>
A;CH0BL MB> 1C45B =52>7<>6=>. (C< =5 <C7K:0, <C7K:0
MB> AB@C:BC@8@>20==K5 72C:8. **# <C7K:8 =5B =8:0:>3>**
M:2820;5=B0, :@><5 A0<>9 <C7K:8. =0 A0<0 2 A515. / A59G0A
=8 2 :>5< A;CG05 =5 C<0;ON 4@C385 284K 8A:CAAB2, <K
?@>AB> 8<55< 45;> A @07=K<8 A?>A>10<8 ?5@540G8. "0:
2>B <C7K:0 ?>@>6405B 2 G5;>25:5 H8@>:89 A?5:B@ ;N1KE
M<>F89 =0 ;N1>9 2:CA. 0:8 ?>G5<C MB8 M<>F88 ?>4
2>7459AB285< <C7K:8 @>640NBAO 2 =0A 4;O <5=O MB> B09=0.
57 >30 BCB B>G=> =5 >1>H;>AL. >, =0 A0<><45;5, <=5
=5 >G5=L 8=B5@5A5= MB>B <5E0=87<, ?>B><C GB> 8=>340
:0:85-B> 25I8 =5 E>G5BAO @073;O4K20BL. 45BAB25, :>340 O
1K;<0;5=L:8<, A;CH0O <C7K:C, O =0E>48;AO 2 A>AB>O=88
:0:>3>-B> 2>;H51AB20. >340 O <C7K:>9 =0G0;70=8<0BLAO
A0<, G0ABL 2>;H51AB20 CH;0, ?>B><C GB> >=> @0A?0;>AL
=0 ?0@B88, =0 B5E=8:8 8A?>;=5=8O, >=> @0AI5?8;>AL. /
=5 <>3C ?@>AB> A5ABL 8:0:@51Q=>:A;CH0BL <C7K:C
F5;8:>< 8 @04>20BLAO, O =0G8=0N 4C<0BL, 0=0;878@>20BL,
@0718@0BL >B45;L=K5 ?0@B88, ?>4<5G0BL 8=B5@5A=K5
E>4K 8 B0:40;55. 5;L7O >B:0B8BLAO >1@0B=> :45BA:><C
2>A?@8OB8N. <5==> ?>MB><C <5E0=87<70@>645=8O 2
G5;>25:5 M<>F89 87 <C7K:8 <=5 =5 8=B5@5A5=. =5

E>G5BAO, GB>1K MB>B ?@>F5AA ?@>4>;60;AO 8 2 >B=>H5=88
A2>59 <C7K:8, 8 2 >B=>H5=88 <C7K:8 GC6>9, :>B>@CN O
A;CH0N. C7K:0, :>B>@CN ?8HC O, 157>B=>A8B5;L=0
@5;838>7=>AB8, 25@K, ?@8G0AB=>AB8 : &5@:28. # <5=O =5B
>ICI5=8O :0:>3>-B> <8AB8G5A:>3> >?KB0 2 ?@>F5AA5 5Q
A>740=8O, ?@>A;CH820=8O, 8A?>;=5=8O, =5B >ICI5=8O,
1C4B> >3 A?CA:05B 5Q A2KH5, 0 O B>;L:> 70?8AK20N. -B>
M<>F88, :>B>@K5 5ABL 2> <=5 8 :>B>@K5 O ?5@52>6C 2
<C7K:0;L=CN ?;>A:>ABL, 8 ?>A@54AB2>< MB>9 <C7K:8
45;NAL A2>8<8 M<>F8O<8 A 4@C38<8 ;N4L<8. 0 A0<><45;5,
MB> 4>2>;L=> B5E=8G5A:0O @01>B0. 5 1K205B B0:>3>:
=8:>340, =8345 <C7K:>9 =5 70=8<0;AO, =8 =0 :0:><
8=AB@C<5=B5 =5 83@0;, 0 HQ; ?> C;8F5 8 ?@84C<0; <C7K:C.
;CGH5< A;CG05 MB> 1C45B :0:0O-=81C4L ?@>AB0O <5;>48O,
:>B>@0O A0<0 ?> A515 5IQ =5 <C7K:0. 45-B> 5ABL 3@0=L
<564C M<>F859 8 B5E=8:>9, ?@5>4>;520O :>B>@CN, M<>F8O
?5@5@>6405BAO 2 <C7K:C. C7K:0 =5 2>7=8:05B 87 =8>B:C40,
>=0 :>@=O<8 CE>48B 2 G5;>25G5A:89 >?KB <C7K:0;L=K9,
1KB>2>9,- 2AQ MB> 2=CB@8 G5;>25:0 A<5H8205BAO, ?@8GQ<
A>AB02 8=3@5485=B>2 2A5340 C=8:0;5=, 8 5A;8 5<C
?>257;>, 8 >= A;CG09=> =5 ?>2B>@8; :>3>-B>, B> MB>
<>65B 2K;8BLAO 2 A>25@H5=>=>2CN <C7K:C.
0 MB8 3>4K 2 =0H5< E@0<5
AD>@<8@>20;AO A?;>GQ==K9 :>;;5:B82 ?@8E>60=, ;N48
AB0;8 1;865 4@C3 : 4@C3C. >O28;0AL ?>AB>O==0O 3@C??0
;N459, :>B>@K5 =5ACB :0:CN-B> A;C61C 2 E@0<5: >4=8
456C@OB, 4@C385 ?@>2>4OB 15A54K A ;N4L<8 ?5@54
:@5I5=85<, 25=G0=85<, B@5BL8 2K?>;=ONB @01>BC 2
?@8E>4A:>9 181;8>B5:5. A5 MB8 ;N48 AB0;8 4;O <5=O
@>4AB25==8:0<8. / 84C 2 E@0< A C4>2>;LAB285<, A
@04>ABLN 2A5E 2AB@5G0N. K 2A5 4@C3 4@C30 7=05<, 4@C3 >
4@C35 15A?>:>8<AO, ?5@568205<: 5A;8 GB>-B> A;CG8;>AL,
<>;8<AO 70 G5;>25:0, 5A;8 :><C-B> ?>AG0AB;828;>AL
?>5E0BL 2 ?CB5H5AB285, ?>A<>B@5BL<8@,- @04C5<AO.
0=LH5 O E>48;0=0 A;C61C 2 E@0< >A:@5A5=8O 2
>4>;LA:5: 8A?>254>20;0AL, ?@8G0I0;0AL 8 CE>48;0
4><>9. 87=L ?@8E>40 1K;0 >B <5=O 2 AB>@>=5. 745AL O 2
:C@A5 2A5E A>1KB89, ?>A:>;L:C A0<0 O2;ONAL 8E
CG0AB=8:>< 8;8 65 A2845B5;5<. ;03>40@O 4>1@K< ;N4O<,

65@B2CNI8< 45=L38 =0 E@0<, 2AB0; 2>?@>A > @5<>=B5
E@0<0. @54AB>O;> 2K1@0BL <564C @5AB02@0F859 :@K;LF0
8;8 ?>:@0A:>9 AB5=. >;LH8=AB2> ?@8E>60=, 8 O 2 8E G8A;5,
AG8B0NB, GB> ;CGH5 ?>:@0A8BL AB5=K, ?>B><C GB> 2AQ-B0:8
2=CB@5==55 C1@0=AB2> E@0<0 206=55 2=5H=53>, =0 <>9
273;O4. 0E>6C 2 E@0<, 8 A5@4F5 1>;8B >B B>3>, 2 :0:><
A>AB>O=88 AB5=K, :C?>;. !B0=>28BAO 3@CAB=>, 8 O AB0@0NAL
>1 MB>< =5 4C<0BL, AB0@0NAL =5 A<>B@5BL ?> AB>@>=0<, 0
>1@0I0BL 2=8<0=85 =0 >:@C60NI8E ;N459, 2845BL 8E
4>1@K5 ;8F0. >>1I5, E@0< MB> B0:>5 <5AB>, 345
A>18@0NBAO 25@CNI85 ;N48, :>=5G=>, =5 1573@5H=K5,
B>;L:> >48= >3 1573@5H5=. > **O 7=0N, GB> =0 MB8E ;N459**
<>6=> ?>;>68BLAO, 8< <>6=> 25@8BL, 7=0N, GB> >=8 =5
?@5404CB 8 =5 A45;0NB =8:0:>9 ?>4;>AB8. **%@0< MB> @09**
=0 75<;5 . 0 =5A:>;L:> ?>A;54=8E ;5B C =0A
?>O28;>AL <=>3> =>2KE 8:>=. A>15=> <=5 =@028BAO
=5>1K:=>25==0O 0=0;>9=0O 8:>=0 >A:@5A5=8O
%@8AB>20: D83C@0 %@8AB0 2 F5=B@5, = 872;5:05B 87 040
25BE>7025B=KE ?5@A>=0659, A<5@BL ?>15645=0. :>=0
B0:0O O@:0O 8 :@0A>G=0O, GB>, ?@8E>4O 2 E@0< =0
1>3>A;C65=85, O 459AB28B5;L=> GC2AB2CN A53>4=O
2>A:@5A5=85. !B0;0 G8B0BL <=>3> E@8AB80=A:>9
;8B5@0BC@K. !?0A81> 0;8=5 052A:>9, :>B>@0O A=01605B
<5=O =>2K<8 :=830<8, ?>O2;ONI8<8AO 2 =0H59 181;8>B5:5.
7 ?>A;54=53> <=>N ?@>G8B0=>3> >G5=L
?>=@028;>AL ?@>872545=85 ;0920!B59?;70 LN8A0
« 8AL<0 0;0<CB0». MB>9 :=835 84QB ?>25AB2>20=85 >B
;8F0 15A0, :>B>@K9 7=05B G5;>25:0, 7=05B 53> <KA;8, 8,
GB>1K ?@82;5GL 53> =0 A2>N AB>@>=C, AB0@05BAO 2=CH8BL
5<C A2>8 <KA;8. @8 MB>< 45;05B MB> =0AB>;L:> E8B@> 8
C<5;>, GB> G5;>25:, >:07K20OAL ?>4 2;8O=85< MB>3> 15A0,
A>25@H05B 3@5E, E>BO =0E>48BAO 2 ?>;=>9 C25@5=>AB8 2
B><, GB> B2>@8B 4>1@>5 45;>. ;O <5=O B0:>5 2>A?@8OB85
>:070;>AL 1>;LH>9 =5>6840=>ABLN. >;CG05BAO, <>8
?>ABC?:8 =5 2A5340 87=0G0;L=> >1CA;>2;5=K <>8<
65;0=85< G53>-B> ?;>E>3>, 15A 2=CH05B A2>8 <KA;8, 8 O
AE>6C A 25@=>3> ?CB8. / G0AB> >1@0I0NAL : 5BE><C
025BC. '8B0N 53> A 1>;LH8< 8=B5@5A>< =5 B>;L:> :0:
8AB>@8G5A:CN :=83C ?@>H;>3>, => 8 :0: B5:AB, :>B>@K9

<>6=> ?@8<5=8BL :=0AB>OI5<C. 0:3>2>@8B !>;><>=:
«'B>1K;>, B>81C45B; 8GB>45;0;>AL, B>81C45B45;0BLAO,
8=5B=8G53>=>2>3>?>4A>;=F5<» (::;1:9). **K4>;6=K**
?>=8<0BL, GB>B>, GB>:>340-B>?@>8AE>48;>, <>65B,
?>2B>@8BLAO2=>2L . 5@5G8BK20N=5:>B>@K5>B@K2:8A
C4>2>;LAB285<, ?>B><C GB>1K205B, GB>2 8725AB=KE<=5
M?87>40E 2AB@5G0N GB>-B>=>2>5. =B5@5A=0 8AB>@8O>
028;>=5. 0 75<;5 1K;>48=>1I89 O7K:, =0:>B>@><;N48
@073>20@820;8, =>:>340>=8 @5H8;8 ?>AB@>8BL 10H=N,
GB>1K «A45;0BL A515 8<O», >A?>4L=5 40;8<
2><>6=>AB8 7025@H8BL AB@>8B5;LAB2>, A<5H02 8E O7K:
B0:, GB>«>48==5 ?>=8<0;@5G8 4@C3>3>»(KB11:1-9). >G5<C
8 3>@>4=0720= 028;>=><?>B><C GB>745AL
?@>87>H;>A<5H5=85 O7K:0, >BAN40 >3@0AA5O;=0@>4 ?>
2A59 75<;5. =0G5=85=0720=8O 3>@>40 028;>=0:0:
«A<5H5=85» O C2845;0 1C4B>2?5@2K5?@8?>A;54=5<
?@>GB5=88>B@K2:0. =B5@5A=> G8B0BL ?@>@>:>2.
>@0605B,:0:>=8?@54A:07K20;8B>G=>5 2@5<O
?>O2;5=8O=0A25B 5AA88,=5A0<8,:>=5G=>,=> >A?>4L
8<>B:@K20;. A5 45B0;8AB@>8B5;LAB20E@0<0 2
5@CA0;8<5 1K;8?5@540=K=0@>4C>B >30G5@57?@>@>:0
575:88;O: 345E@0<4>;65=1KBL?>AB@>5=,2:0:><<5AB5,
:0:53>=C6=>?>AB@>8BL,:085@07<5@KA>1;NAB8.
@0:B8G5A:82AQ?@>@>G5AB2>?>A2OI5=>MB>9B5<5. 0284
E>B5;?>AB@>8BL MB>BE@0<,=> >A?>4L5<CA:070;:« 5B,
E@0<?>AB@>8B B2>9AK=!>;><>=,0BK?@83>B>2L5<C2AQ,
GB>=C6=>4;OAB@>8B5;LAB20»(1 0@28). A;83>2>@8BL>
>2>< 025B5, B>,=0<>9273;O4,>G5=L?>;57=>G8B0BL
A>2<5AB=> 20=35;85 8 ?>AB>;. ?>AB>;=5<=>3>
?@>OA=O5B B>, GB>=0?8A0=>2 20=35;88, @0A:@K205B 53>.
2AO:89 @07 B5:AB>B7K205BAO2><=5=>2K<A<KA;><, 254L
20=35;85 MB>A;>2> >685, A;>2>682>5 ./?>=8<0N, GB>
?>7=0=8O<>8<0;K,=04>?@>4>;60BL G8B0BL, 8B>340
>A?>4L1C45B>B:@K20BL!51OA=>2KE AB>@>=,1C4C
<5=OBLAO8O.

" 5402=>?5@5A<0B@820;0D>B>3@0D88-=0>4=><
87A=8<:>2<KA<0<>98AQAB@0<8=01>3>A;C65=88.
:07K205BAO, 22012 3>4C O C65E>48;02E@0<. >N687=L2
&5@:28CA;>2=><>6=>@0745;8BL=0=5A:>;L:>MB0?>2.

5@2K9 ?5@8>4 45BAB2>. / 68;0 A <0<>9, 8 &5@:>2L 2 <>59
687=8 ACI5AB2>20;0 ?>AB>;L:C, ?>A:>;L:C >=0
ACI5AB2>20;0 2 687=8 <>59 <0B5@8. 2>A:@5A5=L5 <=5
E>B5;>AL ?>4>;LH5 ?>A?0BL, 8 A1>@K =0 8BC@38N ?>@>9
A8;L=> 70BO3820;8AL, 8=>340 4>E>48;> 4> :>=D;8:B>2.
K ?@85760;8 ?>74=>, G0I5 2A53>: @8G0AB8N. A;8
C4020;>AL ?@85E0BL @0=LH5 8 70AB0BL ?@>?>254L
>. 235=8O, B> O A>25@H5==> =5 <>3;0 ?>=OBL, > GQ< >=
3>2>@8B, O 53> =5 A;KH0;0. "> 65 A0<>5 ?@>8AE>48;> =0
70=OB8OE 2>A:@5A=>9 H:>;K: <=5 1K;> 8=B5@5A=>
?>A;CH0BL, => O =8:>340 =5 70?><8=0;0, > GQ< <K
15A54>20;8, A5@LQ7=>: MB><C =5 >B=>A8;0AL. >340 <=5
8A?>;=8;>AL18 ;5B, O ?>ABC?8;0 2 8=AB8BCB 8
>4=>2@5<5==> =0G0;0 @01>B0BL. 0 B>B <><5=B O
?5@55E0;0 >B <0<K 8 AB0;0 68BL >B45;L=>. E@0<5
?>O2;O;0AL @54:>, B>;L:> B>340, :>340 >AB020;0AL
=>G520BL C <0B5@8. -B> 1K; A;>6=K9 4;O <5=O ?5@8>4, <=5
:070;>AL, O A@07C 2ABC?8;0 2> 27@>A;CN 687=L, =5
?>43>B>282H8AL. 3>;>25 1K;> <=>3> 2>?@>A>2, => O =5
=0E>48;0 =0 =8E >B25BK. "0: ?@>H;> 420 3>40. <>59 687=8
?@>8AE>48;> >4=> 8 B> 65: @01>B0, CGQ10, 4><. B> 2@5<O
<>O A5AB@0 A>G8=8;0 ?5A=N > B><, GB> ;N48 A;>2=> 7><18,
:>B>@K5 E>4OB =0 @01>BC, A @01>BK 4><>9, 8 2 8E 687=8
1>;LH5 =8G53> =5 ?@>8AE>48B. O ?>=O;0, GB> O :0: @07
B>B A0<K9 7><18, 2 687=8 :>B>@>3>, :@><5 @CB8=K, =8:0:8E
8=B5@5A=KE A>1KB89 =5 A;CG05BAO. / AB0;0 704C<K20BLAO,
:B> O 8 2 GQ< A<KA; <>59 687=8. "0: =0G0;AO B@5B89 ?5@8>4: O
A=>20 ?>O28;0AL 2 E@0<5. **&5@:>2L AB0;0 4;O <5=O**
3;>B:>< 687=8, 745AL O ?>GC2AB2>20;0 A51O 682>9 . / AB0;0
CG0AB2>20BL 2 1>3>A;C65=88, 8 B5?5@L O A;KHC ?@>?>2548
>. 235=8O, C7=0N 4;O A51O GB>-B> =>2>5, 45;0N :0:85-B>
2K2>4K. 4=064K =0 2>A:@5A=>9 A;C615 1K;>B@K2>: 87
20=35;8O > B><, :0: %@8AB>A 8AF5;8; 42CE A;5?KE(D9:27-31),
AB@>3> A:0702 8<: «!<>B@8B5, GB>1K =8:B> =5 C7=0;». >
8AF5;Q==K5 ?>H;8 2 A2>Q A5;5=85 8 2A5< @0AA:070;8 >
?@>87>H54H5<. >;CG82 A2>1>4C 1KBL 7@OG8<, >=8 BCB 65
A;>2=> >3;>E;8, >=8 =5 A;KH0;8, > GQ< 3>2>@8; 8<
>A?>4L. / ?@8<5@8;0 MB>B >B@K2>:: A2>59 687=8. / ?;>E>
286C. >340 O AB0;0 704C<K20BLAO, ?>G5<C C <5=O ?;>E>5

7@5=85 8 =0H;0 2>7<>6=CN ?@8G8=C B>3>, 7@5=85
GC45A=K< >1@07>< C;CGH8;>AL. / 1C4B> A=>20 AB0;0
>B:@K20BL MB>B <8@, A<>B@O ?> AB>@>=0<, 0 =5 A515 ?>4
=>38, >1@0I0BL 2=8<0=85 =0 ;N459. > ?0@0;;5;L=> A
MB8< O =5 A;KH0;0 8 =5 ?>=8<0;0 ?@>?>25459 A2OI5==8:0.
!59G0A O A=>20 2 &5@:28, 8 O AB0;0 A;KH0BL > B><, GB>
3>2>@8B >. 235=89, => 7@5=85 <>Q >?OBL CEC4H8;>AL, O
?5@5AB0;0 2845BL 4@C38E, 70<5G0BL 8E. -B> 3>2>@8B > B><,
GB>, ?>;CG82 A2>1>4C 2:0:>9-B> AD5@5, O A@07C 70E>B5;0
70:@5?>AB8BL A51O 2 4@C3>9. >B><C GB> A2>1>40
?@54?>;0305B >B25BAB25==>ABL 70 A2>N 687=L, 0 254L
;53G5 A20;8BL 2AQ =0 ?;>E>5 7@5=85 8;8 ?;>E>9 A;CE.
0:-B> 2:>=F5 25A=K >. 235=89 ?>A;5 A;C61K A45;0;
>1JO2;5=85, GB> =0 ;5B=89 ?5@8>4 =5>1E>48<0 ?><>IL
2 E@0<5 ?> 456C@AB2C. O A @04>ABLN @5H8;0 2 MB><
?>CG0AB2>20BL. / >B &5@:28 AB0;0 ?>;CG0BL ?><>IL 8
?>445@6:C, 8 <=5 70E>B5;>AL 2=5AB8 8 A2>9 2:;04.
;03>40@O 456C@AB2C =0G0;0 2AQ 1>;LH5 C7=020BL >
&5@:28, 456C@=K5 <=5 >1JOA=O;8 =5?>=OB=K5 <><5=BK,
>B25G0;8 =0 <>8 2>?@>AK, :0A0NI85AO CAB@>9AB20 E@0<0.
>340 O ?@8H;0 2 E@0<, O ?;>E> ?>=8<0;0, GB> ?@>8AE>48B
=0 A;C615, 0 A59G0A ?>B8E>=L:C 2=54@ONAL 2 F5@:>2=CN
687=L. !B0@0NAL A;548BL 70 1>3>A;C65=85< ?> :=835,
GB>1K ?>=8<0BL B5:AB <>;8B2 8 4065 ?>4?520BL E>@C. IQ
<=5 =@028BAO 70=8<0BLAO A 45BL<8 H0E<0B0<8. / >1CG0N
8E 83@5 ?> @07@01>B0=>9 <=>N <5B>48:5. @>45
?>;CG05BAO =5?;>E>, => <=5 1K E>B5;>AL 8<5BL
:0:>9-B> ?;0= ?@5?>4020=8O, ?>MB><C A A5=BO1@O @5H8;0
25AB8 70=OB8O ?> >1CG0NI59 :=835, GB>1K C;CGH8BL
<5B>48:C >A2>5=8O 45BL<8 H0E<0B=KE :><18=0F89. /
@040 ?5@5<5=0< 2 A2>59 687=8, @040, GB> 25@=C;0AL 2
E@0<. A0<>5 3;02=>5, GB> ?@8E>48BL AN40 <5=O =8:B>
=5 70AB02;O5B, =8:B> =5 ?@8=C6405B. **KBL 2 &5@:28-MB>**
B>;L:><>Q 65;0=85 .
" >O A5<LO =5 1K;0 3;C1>:> 2>F5@:>2;Q=>9, 0
2>B 101CH:0 <=>3><>;8;0AL, ?>MB><C ?5@2K9 F5@:>2=K9
>?KB, :0:>5-B> =0?@02;5=85 2 AB>@>=C <>;8B2K, 2 AB>@>=C
?>=8<0=8O, GB> <K =0E>48<AO ?>4 >688< ?>:@>2><, O
?>;CG8; 8<5=> >B =5Q. ?5@2K5 459AB25==K5 H038 2

A B > @ > = C 2 > F 5 @ : > 2 ; 5 = 8 O 1 K ; 8 ? @ 5 4 ? @ 8 = O B K < = > N 2
> : @ > 2 A : > < E @ 0 < 5 A 5 ; 0 @ 8 = > 2 2000 3 > 4 C. = B 5 3 @ 0 F 8 O
G 5 ; > 2 5 : 0 2 F 5 @ : > 2 = C N A @ 5 4 C ? @ > 8 A E > 4 8 B, = 0 < > 9 2 7 3 ; O 4, 2
> A = > 2 = > <, ? C B Q < 8 7 C G 5 = 8 O > A = > 2 E @ 8 A B 8 0 = A : > 9 2 5 @ K,
? > 7 = 0 = 8 O > 3 0. < > Q < A ; C G 0 5 A ; > 6 8 ; 0 A L 8 = 0 O A 8 B C 0 F 8 O: O
F 5 ; 8 : > < ? > 3 @ C 7 8 ; A O 2 ? > A ; C H 0 = 8 5 = 0 ? @ 8 E > 4 5. % @ 0 < 1 K ; 2
? > ; C @ 0 7 @ C H 5 = = > < A > A B > O = 8 8, 2 5 ; 8 A L
2 > A A B 0 = > 2 8 B 5 ; L = K 5 @ 0 1 > B K, 8 O ? @ 8 = 8 < 0 ; 2 = 8 E 0 : B 8 2 = > 5
C G 0 A B 8 5. @ 8 = > A J 5 7 6 0 ; 8 A L ; N 4 8 8 7 @ 0 7 = K E 3 > @ > 4 > 2,
@ 0 A H 8 @ O ; A O : @ C 3 < > 5 3 > > 1 I 5 = 8 O. A ; 8 2 A 5 < L 5 O @ > A 2
B 0 : > 9 7 0 < : = C B > 9 A 8 A B 5 < 5, B > 7 4 5 A L O ? > G C 2 A B 2 > 2 0 ; G B > - B >
A > 2 5 @ H 5 = = > 4 @ C 3 > 5, G B > - B > = > 2 > 5 8 > B : @ K B > 5. / @ 5 H 8 ;
> A B 0 B L A O 2 & 5 @ : 2 8. 5 @ 2 0 O < > O 8 B C @ 3 8 O 1 K ; 0 A > 2 5 @ H 5 = 0 2
0 ; B 0 @ 5 - O 2 < 5 A B 5 A 4 @ C 3 8 < 8 4 5 B L < 8 ? @ 0 2 > A ; 0 2 = > 3 > ; 0 3 5 @ O
1 K ; ? @ 8 3 ; 0 H Q = B C 4 0. > 7 < > 6 = > M B > B > ? K B : 0 :- B > ? > 2 ; 8 O ; = 0
< 5 = O, 8 > 3 G 5 @ 5 7 M B > B > ? K B 4 5 9 A B 2 > 2 0 ; 2 < > 5 9 6 8 7 = 8. /
B 0 : 8 < = 5 > 1 K G = K < A ? > A > 1 > < > : 0 7 0 ; A O = 5 ? @ > A B > 2 & 5 @ : 2 8,
0 A @ 0 7 C 2 0 ; B 0 @ 5, B 0 <, 3 4 5, < > 6 = > A : 0 7 0 B L, A 2 O B 0 O A 2 O B K E. >
2 @ 5 < O ; 5 B = 5 3 > ; 0 3 5 @ O O ? > A 5 I 0 ;
< 8 : @ >- : 0 B 5 E 8 7 0 F 8 > = = K 5 : C @ A K, < K < = > 3 > > 1 I 0 ; 8 A L, 8 C
< 5 = O ? > A B 5 ? 5 = = > D > @ < 8 @ > 2 0 ; 8 A L : 0 : 8 5 - B > > 1 I 8 5
2 7 3 ; O 4 K. > 3 4 0 O ? @ 8 H Q ; 2 M B > B E @ 0 <, B > C 6 5
= 5 ? > A @ 5 4 A B 2 5 = = > 2 : ; N G 8 ; A O 2 1 > 3 > A ; C 6 5 1 = C N ? @ 0 : B 8 : C.
4 5 A L < = 5 ? @ 5 4 ; > 6 8 ; 8 C G 0 A B 2 > 2 0 B L 2 G B 5 = 8 8 G 0 A > 2,
1 ; 0 3 > 4 0 @ A B 2 5 = = K E < > ; 8 B 2 ? > ? @ 8 G 0 I 5 = 8 8, ? > 7 4 = 5 5 8 2
G B 5 = 8 8 ? > A B > ; 0. / = 0 G 0 ; ? > 7 = 0 2 0 B L > 3 0 A 4 @ C 3 > 9
A B > @ > = K 1 ; 0 3 > 4 0 @ O > 1 C G 5 = 8 N 2 @ 0 2 > A ; 0 2 = > <
! 2 O B > - " 8 E > = > 2 A : > < C = 8 2 5 @ A 8 B 5 B 5. 0 7 > 2 K 5 7 = 0 = 8 O,
: > B > @ K 5 O B 0 < ? > ; C G 0 N, O < > 3 C 7 4 5 A L 2 E @ 0 < 5
@ 5 0 ; 8 7 > 2 K 2 0 B L. 0 1 > 3 > A ; C 6 5 = 8 8 5 A B L 2 > 7 3 ; 0 A
A 2 O I 5 = = 8 : 0: **« > @ 5 8 < 5 8 < A 5 @ 4 F 0 »** . 5 @ 5 2 > 4 8 B A O : 0 : «
= 5 1 C > 1 @ 0 B 8 < A 5 @ 4 F 0 ». ' 0 A B > 2 A 2 > 5 9 ? > 2 A 5 4 = 5 2 = > 9 6 8 7 = 8,
2 @ 0 1 > B 5, = 5 A < > B @ O = 0 B >, G B > < > O @ 0 1 > B 0 A 2 O 7 0 = 0 A
F 5 @ : > 2 = K < A ; C 6 5 = 8 5 <, O 7 0 < K : 0 N A L 2 A 5 1 5, 7 0 1 K 2 0 N > > 3 5,
8 = 0 G 8 = 0 5 B A O @ C B 8 = 0. = 0 > 6 5 A B 2 5 = = > 9 8 B C @ 3 8 8 5 A B L
= 5 : > 5 = 0 ? > < 8 = 0 = 8 5, G B > O > ? O B L > B > H Q ;, > ? O B L
7 0 < : = C ; A O, 0 A B > 8 B > 1 @ 0 B 8 B L A 2 > Q A 5 @ 4 F 5 : = 5 1 C. @ 8 M B > <
5 A B L 0 1 A > ; N B = 0 O C 2 5 @ 5 = = > A B L, G B > A 0 < > 3 = 5 > B E > 4 8 B
> B < 5 = O, = = 0 E > 4 8 B A O @ O 4 > <, M B > O = 5 2 A 5 3 4 0 3 > B > 2 A 8 <

2708<>459AB2>20BL . -B>B <><5=B 2> <=5 =0HQ; B0:>9 >B:;8:, GB> O @5H8; =0 MBC B5<C ?8A0BL :C@A>2CN @01>BC. "5<0 D5=><5= 1>3>>AB02;5==>AB8. 5=O 8=B5@5AC5B 1>3>>AB02;5==>ABL 2 2>A?@8OB88 G5;>25:0. ">, :0: 2 MB>< >B=>H5=88 459AB2C5B >3, O C65 C7=0; 8 =0 ;8G=><>?KB5, 8 AB>;:=C2H8AL A 25BE>7025B=K< >B@K2:><, :>B>@K9 @5H8; ?@825AB8 2 ?@8<5@ 2 A2>59 @01>B5. AE>4 52@552 87 38?B0: >8A59 2>48; ;N459 ?> ?CABK=5, 8 =5A<>B@O =0 B>, GB> B5 ?>AB>O==> @>?B0;8 =0 >30, ?>AB>O==> >B:;>=O;8AL >B 8AB8==>9 25@K, >3 =5 >AB02;O; A2>9 =0@>4, =4020; 8< ?8IC 8 ?8BLQ, =40; 8< 0:>=. -B> B5>@5B8G5A:0O G0ABL @01>BK. 0 ?@0:B8:5 ?@54AB>8B ?5@5=5AB8 25BE>7025B=K9 >?KB 2 A>2@5<5==K5 @50;88 8 C7=0BL C ;N459, >AB02;O5B 8E >3 8;8 =5 >AB02;O5B. 0G02 0=0;878@>20BL MBC A8BC0F8N, O ?>=O;, GB> >4=>7=0G=KE >B25B>2 =0 MB>B 2>?@>A C ;N459 =5B. A;8 25@=CBLAO10 ;5B =0704 8 2A?><=8BL A2>8 >ICI5=8O, A2O70==K5 A ?@8E>4>< 2 =>2>5 <5AB>, B> <>3C A:070BL, GB> B>340 O ?>GC2AB2>20; =5:CN 70:0<5=5;>ABL, <=5 =5 E20B0;> 42865=8O, :0:8E-B> ?>A;CH0=89 =0 ?@8E>45. %@0< 2=>2L ?>AB@>5==K9, =8G53> 2>AAB0=02;820BL =5 =04>, E>7O9AB20 A2>53> =5B, :>7K =5 1530NB. >@>4A:>9 E@0<1K; 4;O <5=O =>2K<>?KB><. >Q 2>F5@:>2;5=85 =0G8=0;>AL A 101CH:8=KE <>;8B2, ?>B>< <>O 687=L ?5@5=5A;0AL, <>6=> A:070BL, 2 ?>;5,- MB> A>25@H5==> 4@C30O 0B<>AD5@0, MB> 01A>;NB=K9 ?@>AB>@. >6=> A@02=8BL E@0<2 @8=> A 40G=K< CG0AB:>< 2 G5BK@5 A>B:8 A 701>@><, =8:B> ;8H=89 =0 B5@@8B>@8N =5 7094QB, 0 5A;8 8 ?@84QB, ?>4C<0NB, 2?CAB8BL 8;8 =5B. 745AL 2AQ >B:@KB>. 1I5=85 A ?@8E>60=0<8 A:;04K20;>AL ;53:>, ?>B><C GB> <=>385 1K;8 <=5 7=0:><K 5IQ ?> ?@8E>4C >:@>2A:>3> E@0<0, 8 MB>B D0:B >BG0AB8 AK3@0; A2>N @>;L, 8 O >AB0;AO 745AL. !:5<-B> 87 =>2KE 4;O <5=O ;N459 O B>65 ?>4@C68;AO. >2AQ 65 B0 >:0<5=5;>ABL, :>B>@0O ?@51K20;0 2> <=5 87=0G0;L=>, =5 CH;0 >:>=G0B5;L=>. ABL 2=CB@5==55 >ICI5=85, GB> O ?>;=>ABLN =5 >B:@KB, 5ABL =51>;LH0O 70<:=CB>ABL, =5A<>B@O =0 B>, GB> 2A5E ?@8E>60= 7=0N, A> 2A5<8 >1I0NAL. >65B, G53>-B> <=5 =5 E20B05B, GB>-B> >A?>4L A> 2@5<5=5< >B:@>5B. !53>4=OH=89 45=L =5 ?>A;54=89,

O 2 MB>< C25@5=. >3 40QB <=5 C25@5==>ABL, GB> 1C45B A;54CNI89 45=L, A;54CNI0O =545;O. / 4065 AB0@0NAL ?;0=8@>20BL :0:85-B> <><5=BK A2>59 687=8. / =5 C25@5=, GB> @50;87CN A2>8 ?;0=K, => B5< =5 <5=55 AB02;N ?5@54 A>1>9 :0:85-B> F5;8.

'B> 87<5=8;>AL 705 ;5B? / ?>E>@>H5;0. (CB:8 HCB:0<8, => A 4@C3>9 AB>@>=K, 4CH0 >G8I05BAO 8 G5;>25: AB0=>28BAO G8I5, =0 ;8F> A25B;55. 7<5=5=8O 4CH52=K5 ?@82>4OB : 87<5=5=8O< 2> 2AQ< >@30=87<5. ;O <5=O >G5=L F5==K >B=>H5=8O 2 ?@8E>45. ;03>40@O ;N4O<, A :>B>@K<8 >1I0NAL, O <5=ONAL, AB0@0OAL 1KBL ;CGH5. 54L <K 2A5 @07=K5, 4@C3 C 4@C30 <>65< G5<C-B> CG8BLAO. 20=35;LA:85 8AB>@88, :>B>@K5 O A;KHC 2> 2@5<O 1>3>A;C65=8O, O, :>=5G=>, ?@8<5@ON =0 A51O, :0: ?;0BL5. ! :064>9 ?@>?>2548 15@C A515 =0 70<5B:C :0:CN-B> <KA;L, GB>1K E>BL =0 <8;;8<5B@ A428=CBLAO A <5AB0, 8A?@028BLAO. 54L **ACBL 20=35;8O 70:;NG05BAO 2 B><, GB>1K 68BL 2 <8@5 A A>1>9, A 4@C38<8 ;N4L<8, ;N18BL 8A:@5==5, =5 ;8F5<5@=>** . =5 E>B5;>AL 1K 68BL ?> 70?>254O<, => =5 2A5340 B0: ?>;CG05BAO. %>@>H55 2@5<O 4;O @01>BK =04 A>1>9 2@5<O ?>AB0. >340 B>;L:> ?@8H;0 :25@5, <CG0;0 A51O ?>AB><, =5 ?>=8<0O 53> F5;8. >O @01>B0 A2O70=0 A D878G5A:8< B@C4><, B@51C5B 1>;LH8E 70B@0B M=5@388. 0: <0AA068AB 2 B> 2@5<O O ?@8=8<0;0 ?>15 G5;>25: 2 45=L, 8, 459AB28B5;L=>, >ICI0;0 =5E20B:C A8;. 094O A515 >?@0240=85, O ?@0:B8G5A:8 ?5@5AB0;0 ?>AB8BLAO. > 2 3>;>25 2AQ @02=> >AB020;8AL <KA;8, GB> ?>AB MB> ?>;57=0O HBC:0, : :>B>@>9 E>@>H> 1K 8=>340 ?@81530BL A F5;LN ?@0:B8:8 1>@L1K A A>1>9, A> A2>8<8 ?@8AB@0AB8O<8. !59G0A 2 <>59 687=8 =0ABC?8; ?5@8>4, :>340 2>?@>AK > 545 2 ?>AB =5 AB>;L ?@8=F8?80;L=K, O <>3C 5ABL, <>3C =5 5ABL, 206=0 A0<0 @01>B0 =04 A>1>9, :0A0NI0OAO =5 B>;L:> C?>B@51;5=8O ?8I8, => 8 1>@L1K A> AB@0ABO<8 4CE>2=K<8. <>;8B25 ?@>HC C >30 A8; 8 B5@?5=8O 2 MB>< =5;Q3:>< B@C45, ?>B><C GB> B>;L:> A >3>< MB> 1>@L10 2>7<>6=0. , :>=5G=>, **?>AB MB> 2@5<O 4>1@KE 45;, 45; <8;>A5@48O, 2@5<O, >A>1> @0A?>;030NI55 : GB5=8N 4CE>2=>9 ;8B5@0BC@K.**

?5@2K5 3>4K <>53> 2>F5@:>2;5=8O O <=>3>

?CB5H5AB2>20;0 ?> <>=0ABK@O<. 0:-B> @07 1K;0 2 "C;5.
094O 2 E@0<, C2845;0 8:>=C >0==0 @>=HB04BA:>3>, =0
:>B>@>9 A2OI5==8: 87>1@06Q= A G0H59 2 @C:0E. 5=O
B@>=C;0 MB0 8:>=0, 8 2>7=8:;> >ICI5=85, 1C4B> O 7=0N
MB>3> G5;>25:0 402=K<-402=>. >A;5 MB>9 2AB@5G8 AB0;0
G8B0BL ;8B5@0BC@C > A2OB><. 5=O ?>@078;0 B0 4>1@>B0, A
:>B>@>9 >0== @>=HB04BA:89 HQ; ?> 687=8, >B4020O
4@C3><C 2AQ 4> ?>A;54=53>. 025@=>5, MB> 8 5ABL
8AB8==0O A2OB>ABL. =5 >G5=L 1;87:> B0:>5 ?>=8<0=85
E@8AB80=AB20, 8 2 A2>59 687=8 <>3C >B<5B8BL <><5=BK:
:>340 45;NAL G5<-B> A 4@C38< G5;>25:><, 45;0N MB> 157
A>60;5=8O, 0 =5 ?> ?@8=F8?C «>4=>9 @C:>9 40QHL, 4@C3>9
7018@05HL». ABL <><5=B 1>3>A;C65=8O, :>B>@K9
B@>305B <5=O 4> 3;C18=K 4CH8. > 2@5<O >65AB25==>9
8BC@388 ?5@54 ?@8G0AB85<, :>340 E>@ 8A?>;=O5B «"515
?>5<, "515 1;03>A;>28<, "515 1;03>40@8<, >A?>48...», 0 2
0;B0@5 84QB ?>43>B>2:0 : 52E0@8AB88, O ?5@56820N >A>1>5
B@5?5B=>5 A>AB>O=85. -B8 A;>20, >1@0IQ==K5 : >3C,
>B=>AOB <5=O : ?@>H;><C, 2 :>B>@>< 1K;> <=>3> AC5BK 8
=5 1K;> 25@K. / ?@>HC C >30 ?@>I5=8O 70 A51O, 70 A2>8E
45B59 8 1;03>40@N 3> 70 B>, GB> B5?5@L 8<5N C=8:0;L=CN
2>7<>6=>ABL 1KBL A 8<. %>GC ?>45;8BLAO A2>8<8
GC2AB20<8: O >G5=L ;N1;N MB>B E@0<, ;N1;N ;N459, 745AL
?@8ACBAB2CNI8E, ;N1;N A2OI5==8:>2, >=8 C =0A E>@>H85,
8 >G5=L A:CG0N ?> 2A5<. >=5G=>, 1K20NB <><5=BK
@07=>3;0A8O, => A B5G5=85< 2@5<5=8 ;N48 =0E>4OB 4@C3 A
4@C3>< >1I89 O7K:. =5 E>B5;>AL 1K G0I5 1K20BL 2
E@0<5. !59G0A 1K; A;>6=K9 ?5@8>4 2 <>59 687=8,
=5>1E>48<> 1K;> ?@825AB8 2 ?>@O4>: =5:>B>@K5 45;0,
@5H8BL =5:>B>@K5 ?@>1;5<K. 5A;8 1K <=5 =5 C40;>AL
<>@0;L=> 8 <0B5@80;L=> ?>43>B>28BLAO : 8E @5H5=8N,
B> O ?@0:B8G5A:8 =5 A<>3;0 1K ?@85760BL AN40. / A>
AB@0E>< >14C<K20;0 MBC <KA;L, => A <>;8B2>9 ?@8H;0 :>
<=5 >B >30 ?><>IL. / ?>GC2AB2>20;0 A2>1>4C, 8 A59G0A
8A?KBK20N B0:>5 C4>2>;LAB285, GB> =0E>6CAL 2 E@0<5 8
GB> <=5 =8:C40 =5 =04> 1560BL A;><O 3>;>2C.