

% !" . ' !", ||

admin, Wednesday 08 October 2014 - 17:06:00

" « #7=02 > A2>Q< ?5@52>45 2 E @0<
A2O15==><CG5=8:0 ;5:A0=4@0 >4>;LA:>3>, G5AB=>
3>2>@O, O @0AAB@>8;AO. 5@2K9 @07 ?@85E0; AN40 25G5@><,
GB>1K ?>3>2>@8BLA>. 235=85<, >1=0@C68; B0:CN
:0@B8=C: 2 E @0<5 2AQ 2K<5B5=>, 2KG815=>, =8:>3> =5B,
B8H8=0. >4C<0;; « C2AQ, BCB O A51O 8 A3=>N». 5;>2 B><, GB>
2 E @0<5=0)5@18=:5, 345 OA;C68; @0=LH5, 1>3>A;C65=8O
A>25@H0;8AL 5654=52=>8 CB@><, 8 25G5@><. BACBAB285
25G5@=59 A;C61K 4;O <5=O :070;>AL A5@LQ7=K<
<><5=B><. B>< E @0<5 A;C68;8 <=>3>, 687=L :8?5;0 8
1C @;8;0. >>115, 4;O ;N1>3> A2O15==8:0 A<5=0
?>AB>O==>3> <5AB0 A;C65=8O >?@545;Q==K9 AB@5AA.
@C385 ;N48, 4@C3>5 @C:>2>4AB2>, 4@C385 B@048F88. G5=L
206=>8=B53@8@>20BLAO 2:>;5:B82, 8, A;020 >3C, <>O
8=B53@0F8O 2 MBC >118=C ?@>H;0 1571>;57=5==>, E>BO, 8
=5 157 B @C4=>AB59. >2>2AQ<5ABL A2>8 ?;NAK. A=>2=>9
?>;>68B5;L=K9 <><5=B <>53> ?5@52>40
>?@545;Q==0O A2565ABL. A;8 3>2>@8BL >1 0AA>F80F8OE A
?@8E>4A:>9 687=LN, B>4;O <5=O MB> ! / ! ! !",,,
. !", !", !", , +' . ! # (,
! , ", !" (,, ' " # ! (,, ! # (,,
' " / # ", ! " "
+ / « + !", » / , " / " !/ #!
! # .. !% " -" !
" ! !", , ! ",,
" + " !/ " + % . ABL B @ 048F8>==>5
2>A?@8OB85 A2O15==8:0 <8@O=0<8->?@545;Q==K9 :C;LB
A2O15==8:0. = A2O70= A B5<, GB> A2O15==8:2A5340 ?@02,
53>2A5340=04>A;CH0BLAO, 8, 2 ?@8=F8?5, =5 8<5NB
>A>1>3>7=0G5=8O :0:85-B>53>;8G=K5:0G5AB20, >= ?@02
0?@8>@8, ?>B><C GB> >= A2O15==8: 45AL A8BC0F8O
A;>68;0AL=5<=>3> ?>-4 @C3><C: AB0;> ?>=OB=>, GB>
B2>9 A0=2 A;C651=>< ?;0=5, :>=5G=>, 8<55B 7=0G5=85,

=> 2 ? ; 0 = 5 > 1 1 5 = 8 O A ; N 4 L < 8 > == 5 8 3 @ 0 5 B @ >; 8 = 5 : > 5 3 >
0 1 A >; N B 0, B K 4 >; 6 5 = 7 0 @ 5 : >< 5 = 4 > 2 0 B L A 5 1 O A : 0 : > 9 - B >
A B > @ > = K. > A ? @ 8 = 8 < 0 B L B 5 1 O : 0 : A 2 O 1 5 == 8 : 0 1 C 4 C B,
1 5 7 C A ; > 2 = >, 8 = 0 G 5 @ C H 8 B A O 2 A O ? @ 8 E > 4 A : 0 O 6 8 7 = L, =>
1 >; 5 5 3 ; C 1 > : > 5 ; 8 G => A B => 5 > 1 1 5 = 8 5 2 K A B @ 0 8 2 0 5 B A O = 0
4 @ C 3 8 E > A => 2 0 E, A 8 < ? O B 8 8, 4 > 2 5 @ 8 5 ? @ 8 E > 6 0 =
= 5 > 1 E > 4 8 <> 7 0 A ; C 6 8 B L. = 5 : 0 6 5 B A O, M B > 1 K ; > ? > = O B =>
A @ 0 7 C. ! > 4 => 9 A B > @ > = K, M B > = 0 A B > @ 0 6 8 2 0 5 B, ? > A : > ; L : C
= 5 8 7 2 5 A B => A B L, = 5 B @ 0 4 8 F 8 > == > A B L ? > 4 E > 4 0 2 A 5 3 4 0
= 0 A B > @ 0 6 8 2 0 N B, 0, A 4 @ C 3 > 9 A B > @ > = K, M B > > ? O B L 6 5 B 0 A 0 < 0 O
A 2 5 6 5 A B L, < >; > 4 > A B L. >; > 4 > A B L E 0 @ 0 : B 5 @ 8 7 C 5 B A O
? > A B C ? : 0 < 8, = 5 2 A 5 3 4 0 B @ 5 7 2 K < 8, = 5 2 A 5 3 4 0 0 4 5 : 2 0 B = K < 8.
>; > 4 > 9 8 4 Q B = 0 : > = D @ > = B 0 F 8 N, 2 A 5 3 4 0 G B >- B > 4 > : 0 7 K 2 0 5 B -
8 2 M B > < ? ; 0 = 5 5 A B L C = 8 : 0 ; L => A B L < >; > 4 > A B 8. - B >
? 5 @ 8 > 4 C 4 0 ; 8, ; 8 E > A B 8 1 >; L H 8 E A 2 5 @ H 5 = 8 9. < > Q <
A ; C G 0 5 M B > > 1 => 2 ; 5 = 8 5 ? > A ; C 6 8 ; > E > @ > H 8 <
< > B 8 2 0 B > @ > <, G B > 1 K 2 7 0 B L A 5 1 O 2 @ C : 8, = 5 C = K 2 0 B L, = 5
> B G 0 8 2 0 B L A O, 0, = 0 > 1 > @ > B, @ 0 1 > B 0 B L = 0 4 A > 1 > 9, > 1 1 0 B L A O
A ? @ 8 E > 6 0 = 0 < 8, : 0 :- B > = 0 ; 0 4 8 B L A = 8 < 8 4 8 0 ; > 3. < 5 == > A
M B > 9 F 5 ; L N < K = 0 G 0 ; 8 ? @ > 2 > 4 8 B L 2 0 = 3 5 ; L A : 8 5 1 5 A 5 4 K.
0 ? @ 8 E > 4 5 = 5 > 1 E > 4 8 <> 6 8 2 > 5 > 1 1 5 = 8 5 A ; N 4 L < 8 : 1 ; 8 6 5
C 7 = 0 B L 4 @ C 3 4 @ C 3 0, G B > 1 K G C 2 A B 2 > 2 0 B L 5 4 8 = A B 2 > 2
A > 2 < 5 A B => 9 < >; 8 B 2 5, 2 A ; C 6 5 = 8 8, ? @ 8 > 1 1 0 O A L :
" 0 8 = A B 2 0 < 8 1 > 3 > 1 1 5 = 8 N. ! 8 ; L => 5 2 ? 5 G 0 B ; 5 = 8 5 = 0
< 5 = O ? @ > 8 7 2 Q ; ! 5 @ 3 5 9 2 0 => 2 8 G : 0 : G 5 ; > 2 5 :
M = F 8 : ; > ? 5 4 8 G 5 A : 8 E 7 = 0 = 8 9. ' B > 8 = B 5 @ 5 A =>, > = 5
0 D 8 H 8 @ C 5 B, = 5 1 L Q B A 5 1 O 2 3 @ C 4 L, G B > 7 = 0 5 B B > 8 7 = 0 5 B M B >.
! : @ > < 5 =, = > ? @ 8 M B > < 4 5 9 A B 2 8 B 5 ; L => > ? K B 5 = 4 C E > 2 =>. 0
A ; C 6 1 5 > = 5 7 0 < 5 B 5 =, 4 5 ; 0 5 B A 2 > Q 4 5 ; >. 0 ; L, G B > A B 0 ;
@ 5 4 : > = 0 A ? > A 5 1 0 B L. ! C 1 5 A B 2 C 5 B = 5 : 0 O B 5 = 4 5 = F 8 O
= 5 4 >> F 5 = 8 2 0 B L < 8 @ O =. ! G 8 B 0 5 B A O, G B > M B 0 ; > = > < 7 = 0 = 8 O,
M B 0 ; > = > < A ; > 2 0 8 > ? K B 0 O 2 ; O 5 B A O A 2 O 1 5 == 8 : , = > M B > = 5
2 A 5 3 4 0 B 0 : ! 5 @ 3 5 9 2 0 => 2 8 G M B > < C ? > 4 B 2 5 @ 6 4 5 = 8 5.
? @ 8 = F 8 ? 5, 2 : 0 : 8 E - B > 0 A ? 5 : B 0 E > = < > 6 5 B 7 = 0 B L 8 C < 5 B L
1 > ; L H 5, G 5 < A 2 O 1 5 == 8 : . = = 5 8 < 5 5 B = 8 : 0 : > 3 >
> B => H 5 = 8 O : A 2 O 1 5 = A B 2 C 8 = 5 C G 8 ; A O 2 A 5 < 8 = 0 @ 8 8, =>
8 < 5 5 B : > ; > A A 0 ; L = K 9 D C = 4 0 < 5 = B 7 = 0 = 8 9 8 > ? K B 0. B 5 F
A 5 < 5 @ K E 4 5 B 5 9, : > B > @ K 9 A ? > A > 1 5 = A > E @ 0 = O B L
0 1 A >; N B => 5 A ? > : > 9 A B 2 8 5 8 = 5 2 > 7 < C B 8 < > A B L, - = 0 2 5 @ = > 5,

MB > > G Q <- B > 3 > 2 > @ 8 B. 0 :> 5 4 >; 6 => 1 KBL
< 8 @ > ? > = 8 < 0 = 85, GB > 1 K A > 2 < 510 BL 2 A 515 2 @ > 45 1 K
= 5 A > 2 < 5 AB 8 < K5 2518. >; > 4 Q 6 = K9 0 : B 82. / 2 A 5340 A 510
A ? @ 0 H 820 N: GB > 70 AB 02; O 5 B G 5; > 25: 0 ? @ 8 E > 48 BL 2 E @ 0 < 8
G B >- B > 745 AL 45; 0 BL. @ 8 E > 4 2 2 > A: @ 5 A 5 = L 5 = 0 A; C 61 C
? > = OB 5 =: BK 84 QHL <>; 8 BLAO, 84 QHL ? @ 8 G 010 BLAO. 07 2
= 545; N A 510 : 0 : - B > <> B 828 @ > 20 BL, 4 C < 0 N, = 5 A > AB 02; O 5 B
B @ C 40. > GB > 5 A; 8 > B : 8 = C BL : > << 5 @ G 5 A : 89 8 = B 5 @ 5 A,
? > 8 A : 8 : 0 @ L 5 @ = > 3 > @ > A B 0, ; N 1 K 5 < 5 @ : 0 = B 8; L = K 5 F 5; 8,
G B > <>; > 4 K <; N 4 O < 45; 0 BL = 0 ? @ 8 E > 45 ? > G B 8 : 064 K 9
45 = L, 157 70 @ ? ; 0 B K, 157 1 > = C A > 2? ' 5 < > = 8 42868 < K? 5 = O
2 A 5340 M B > 8 = B 5 @ 5 A > 20; >. " 0 : 8 E ; N 459, : > B > @ K 5 8 A : @ 5 == 5
<> 3 C B @ C 48 BLAO 2 E @ 0 < 5, = 0 A 0 <>< 45; 5 < 0; >. 025 @ = > 5,
> B 25 B B 0 : > 2: ; N 1 > 2 L. N 1 > 2 L : > 3 C, ; N 1 > 2 L : E @ 0 < C. B >,
G B > 2 = 0 H 5 < E @ 0 < 5 M B C ; N 1 > 2 L ? @ > O 2; O N B <>; > 4 K 5 ; N 48,
G B > > = 8 3 > B > 2 K B @ C 48 BLAO, 65 @ B 2 > 20 BL A 2 > 8 < 2 @ 5 < 5 = 5 <,
A 2 > 8 < 8 68 B 59 A : 8 < 8 45; 0 < 8, > B 4020 O A 510 E @ 0 < C, M B > > G 5 = L
F 5 == > ».
! \$ / " 0 : : 0 : ? 0 ? 0 A 2 O 15 == 8 :, O => @ < 0 ; L =>
> B => H C A L : B > < C, G B > = <> 65 B ? 5 @ 5 < 510 BLAO 87 E @ 0 < 0 2
E @ 0 <. B > < C 65, M B > = 5 ? 5 @ 2 K 9 53 > ? 5 @ 52 > 4, B 0 : > 5 C 65
1 K; >. => 2 >< E @ 0 < 5 > I C B 8 <> 9 @ 0 7 = 8 F K O = 5
? > G C 2 A B 2 > 20; 0, ? > G B 8 2 A 5 ; N 48 1 K; 8 <= 5 7 = 0 : >< K, : B >- B >
? @ 8 H Q; A N 40 87 @ 8 =>, : B >- B > 87 " @ > 8 F : > 3 > A > 1 > @ 0. A ; 8
3 > 2 > @ 8 B L > = > 2 K E 7 = 0 : > < A B 20 E, B > O 1 K A : 0 70; 0, G B > < 5 = O
> G 5 = L C 4828; >. 0 ; 5 = B 8 = . > 3 4 0 > = B >; L : > ? @ 8 H 5 ;,
A > 740; > A L 2 ? 5 G 0 B; 5 = 85, G B > 745 AL > = = 5 = 0 4 >; 3 >,
A > 1 A B 25 == >, : 0 : 1 K; > A 53 > ? @ 54 H 5 A B 25 == 8 : 0 < 8. > >.
0 ; 5 = B 8 = : 0 : = 5; L 7 O ; C G H 5 2 ? 8 A 0; A O 2 A @ 54 C M B > 3 > E @ 0 < 0.
- B > 7 = 0 : > < A B 2 > 4; O < 5 = O = 0 81 >; 55 O @ : > 5. !
! ! ! ",) #) / + / !,, " , ! , -
#(+ " + %. " 0 : 0 O 0 A A > F 80 F 8 O C < 5 = O 1 K; 0 = 0
? @ > B O 65 = 88 <=> 38 E ; 5 B, A 45 B A B 20, 8 745 AL O > I C I O N B > 65
A 0 <> 5. 5 D 878 G 5 A : 89 > B 4 K E, ? > B > < C G B > M B > = 5 <=> 3 >
8 = > 5, 0 > B 4 K E 8 < 5 == > 4; O 4 C H 8.
! ! , ' / = 0 G 0; ? @ 85760 B L 2 E @ 0 < A
<> < 5 = B 0 53 > > A 2 O 15 = 8 O, G B > 1 K; > 4; O < 5 = O
? @ > 4 >; 65 = 85 < 2708 <> 459 A B 28 O A <> 8 < 4 C E > 2 = 8 : > <
> B F > < 235 = 85 <, A : > B > @ K < = 0 A A 2 O 7 K 205 B 4 @ C 610 A >

2 @ 5 < 5 = 8 2 > A A B 0 => 2 ; 5 = 8 O > : @ > 2 A : > 3 > E @ 0 < 0 2 @ 8 = >, 0 M B > < C C 6 5 1 >; 5 5 2 0 ; 5 B. B 5 F 2 3 5 = 8 9 ? @ 8 = 0 H 8 E ? 5 @ 2 K E 2 A B @ 5 G 0 E ? @ > 8 7 2 5 ; = 0 < 5 = O = 5 8 7 3 ; 0 4 8 <> 5 2 ? 5 G 0 B ; 5 = 8 5 8 @ 0 7 2 5 O ; <> 5 2 5 B E > 5 ? @ 5 4 A B 0 2 ; 5 = 8 5 > A 2 O 1 5 = = 8 : 0 E, O 2 ; O O A > 1 > 9 > 1 @ 0 7 A > 2 @ 5 < 5 = = > 3 >, 2 K A > : > 1 @ 0 7 > 2 0 = = = > 3 > <> ; > 4 > 3 > G 5 ; > 2 5 : 0, @ 0 7 3 > 2 0 @ 8 2 0 N I 5 3 > A > A 2 > 5 9 ? 0 A B 2 > 9 = 5 = 0 « ? B 8 G L 5 < » O 7 K : 5, 7 0 <> @ > G 5 = = > < F 5 @ : > 2 = K < 8 B 5 @ < 8 = 0 < 8, 0 = 0 O 7 K : 5 ? @ > A B K E ; N 4 5 9, > G 5 = L > A B > @ > 6 = > 2 2 > 4 O 2 > 1 > @ > B > 1 1 5 = 8 O 2 = C B @ 8 ? @ 8 E > 4 0 O 7 K : F 5 @ : > 2 = K 9 ? > < 5 @ 5 0 4 0 ? B 0 F 8 8 > A = > 2 = > 9 < 0 A A K ? @ 8 E > 6 0 = : = > 2 K < 4 ; O < = > 3 8 E ? > = O B 8 O < 8 B 5 @ < 8 = 0 <. ; O M B > 3 > > B 5 F 2 3 5 = 8 9 ? @ > 2 > 4 8 ; : 0 B 5 E 8 7 0 F 8 > = = K 5 A 5 < 8 = 0 @ K 8 4 8 A ? C B K ? > ? @ 8 = F 8 ? C @ 0 1 > B K 3 @ C ? ? A 0 <> ? > <> 1 8 2 ? @ 8 A C B A B 2 8 8 : > @ 4 8 = 0 B > @ > 2 3 @ C ? ? " 0 : @ 0 1 > B 0 ; > = 5 A : > ; L : > 3 @ C ? ? 5 4 8 = > 2 @ 5 < 5 = = >. - B > B ? @ 8 = F 8 ? > @ 3 0 = 8 7 0 F 8 8 @ 0 1 > B K ? > : 0 B 5 E 8 7 0 F 8 8 ? @ 8 E > 6 0 = 4 0 ; A 2 > 8 ? ; > 4 K, 8 B 5, : B > 8 A : @ 5 = = 5 E > B 5 ; = 0 C G 8 B L A O 3 > 2 > @ 8 B L, 4 C < 0 B L 8 4 5 ; 0 B L = 0 > A = > 2 5 = > 2 K E ? @ 8 = F 8 ? > 2 8 ? @ 5 4 A B 0 2 ; 5 = 8 9 > 6 8 7 = 8 G 5 @ 5 7 ? 0 @ 0 4 8 3 < C @ C A A : > 9 ? @ 0 2 > A ; 0 2 = > 9 & 5 @ : 2 8, B 5 ? @ 8 E > 6 0 = 5 8 A B 0 = > 2 8 ; 8 A L : > A B O : > < ? @ 8 E > 4 0, 2 K ? > ; = O O 4 ; O = 5 3 > = 0 8 1 > ; 5 5 ? @ 8 5 < ; 5 < K 5 2 8 4 K 4 5 O B 5 ; L = > A B 8, = 0 2 K : 8 4 ; O 2 K ? > ; = 5 = 8 O : > B > @ K E 1 K ; 8 ? @ 8 > 1 @ 5 B 5 = K 2 B 5 G 5 = 8 5 6 8 7 = 8. ' B > : 0 A 0 5 B A O = 0 H 5 3 > ? @ 8 E > 4 0, B > : @ > < 5 > A = > 2 = > 9 <> B 8 2 0 F 8 8 <> 5 3 > ? @ 8 A C B A B 2 8 O 2 E @ 0 < 5, 0 8 < 5 = = > ; 8 G = > A B 8 > B F 0 2 3 5 = 8 O, 7 = 0 G 8 B 5 ; L = > 5 < 5 A B > 7 0 = 8 < 0 N B 1 K 2 H 8 5 ? @ 8 E > 6 0 = 5 8 7 > : @ > 2 A : > 9 F 5 @ : 2 8 2 @ 8 = >, A ? ; > B 8 2 H 8 5 A O 2 > : @ C 3 A 2 > 5 3 > 4 C E > 2 = 8 : 0, 3 ; C 1 > : > 2 ? 8 B 0 2 H 8 5 ? @ 8 = F 8 ? K 8 ; C G H 8 5 B @ 0 4 8 F 8 8 6 8 7 = 8 ? @ 8 E > 4 0 2 @ 8 = >, 0 B 0 : 6 5 B 2 > @ G 5 A : 8 @ 0 7 2 8 2 0 N I 8 5 8 ? @ 8 2 = > A O 1 8 5 A 2 > N = 5 ? > 2 B > @ 8 < C N 8 = 4 8 2 8 4 C 0 ; L = > A B L 2 6 8 7 = L E @ 0 < 0 2 A 5, 1 5 7 8 A : ; N G 5 = 8 O, ? @ 8 E > 6 0 = 5, 1 C 4 L B > < 5 A B = K 5 8 ; 8 A > 2 A 5 < = > 2 K 5, D > @ < 8 @ C N I 8 5 = > 2 K 9 2 : C A 8 A > A B 0 2 « 4 C E > 2 = > 3 > 2 8 = 0 » - 5 3 > A 0 <> 1 = > 2 ; O 5 <> 5 : C ? 0 6 8 @ > 2 0 = 8 5, B @ 5 1 C N I 5 3 > > A > 1 5 = = > 3 > 2 = 8 < 0 = 8 O : A > A B > O = 8 N < 5 E > 2, B. 5. : A 8 A B 5 < 5 > B = > H 5 = 8 9 G ; 5 = > 2 ? @ 8 E > 4 0. - B C = 5 ? @ > A B C N 4 8 0 ; 5 : B 8 G 5 A : 8 2 0 6 = 5 9 H C N 7 0 4 0 G C ? @ 5 : @ 0 A = > 2 K ? > ; = O N B A 2 O 1 5 = = > A ; C 6 8 B 5 ; 8 8 ? @ 8 E > 6 0 = 5 E @ 0 < 0 ? > 4

? @ > D 5 A A 8 > = 0 ; L = K <, G C B : 8 <, 1 5 @ 5 6 = K < 4 C E > 2 = K < 8
> @ 3 0 = 8 7 0 F 8 > == K < 2 > 4 8 B 5 ; L A B 2 > < > B F 0 2 3 5 = 8 O, < 8 A A 8 5 9
: > B > @ > 3 > 2 A 5 3 4 0 O 2 ; O ; > A L \$! " ,
% ! " % ! " " ! " %
' ! " # % ! " , " ! " ! " ,
& ! ! ! # / # # # . 0 < > 9 2 7 3 ; O 4,
= 0 8 1 >; 5 5 O @ > M B > > B @ 0 7 8 ; ? 8 A 0 B 5 ; L - : 7 N ? 5 @ 8 2
< 0 ; 5 = L : > < ? @ 8 = F 5 » ? > ? > 2 > 4 C > B 2 5 B A B 2 5 ==> A B 8 7 0
2 A 5 E, : > 3 > ? @ 8 @ C G 8 ; 8. > 4 = 8 < 8 7 A 0 < K E 4 > @ > 3 8 E
C : @ 0 H 5 = 8 9 E @ 0 < 0 O 2 ; O 5 B A O = 0 H F 5 @ : > 2 = K 9 E > @, 5 3 >
C = 8 : 0 ; L = K 9 A > A B 0 2 C G 0 A B = 8 : > 2 8 C 4 8 2 8 B 5 ; L = 0 O,
A 0 <>> B 2 5 @ 6 5 == 0 O 4 5 O B 5 ; L => A B L 5 3 > @ 5 3 5 = B 0. - B >
> B 4 5 ; L = K 9 F 5 = B @ ? @ 8 B O 6 5 = 8 O : E @ 0 < C. => 3 4 0 B 0 : E > G 5 B A O
? >; 5 B 0 B L, : 0 : 2 4 5 B A B 2 5 2 > 2 @ 5 < O A = 0, B 0 : 8 A 5 9 G 0 A A = 0 H 8 <
E > @ > <. @ > < 5 2 A 5 3 > ? @ > G 5 3 >, < = 5 > G 5 = L
8 < ? > = 8 @ C 5 B 7 0 8 = B 5 @ 5 A > 2 0 == 0 O 4 5 O B 5 ; L => A B L ? @ 8 E > 4 0 2
@ 0 7 2 8 B 8 8 4 5 B A : > 3 > B 2 > @ G 5 A B 2 0 8 4 @ C 3 8 E
> 1 1 5 A B 2 5 ==> - 7 = 0 G 8 < K E = 0 ? @ 0 2 ; 5 = 8 9. G 5 = L A > 6 0 ; 5 N,
G B > = 0 ? @ > B O 6 5 = 8 8 4 ; 8 B 5 ; L => 3 > 2 @ 5 < 5 = 8 1 > ; 5 7 = 8
<> 8 E 4 > <> G 0 4 F 5 2 = 5 B 2 > 7 <> 6 => A B 8 ? >; = > F 5 ==>
C G 0 A B 2 > 2 0 B L 2 6 8 7 = 8 ? @ 8 E > 4 0, : 0 : M B > 1 K ; > 2 @ 8 =>.
, 5 @ 2 K 5 <> 8 H 0 3 8 ? > = 0 ? @ 0 2 ; 5 = 8 N : & 5 @ : 2 8 1 K ; 8
A 4 5 ; 0 = K = 5 7 4 5 A L. 8 ; O B > 3 4 0 2 N 1 5 @ F 0 E. M B > 2 @ 5 < O
: A 0 = 0 = 0 G 0 ; 0 E > 4 8 B L 2 E @ 0 < 2 > A : 2 5. K <=> 3 >
> 1 1 0 ; 8 A L, 8 > = 0 B 0 : 7 0 4 > @ = > < = 5 @ 0 A A : 0 7 K 2 0 ; 0 > 1 M B > <
> ? K B 5, > A 2 > 8 E 2 ? 5 G 0 B ; 5 = 8 O E, G B > C < 5 = O 2 > 7 = 8 : ; >
6 5 ; 0 = 8 5 C 7 = 0 B L ? > 1 >; L H 5 > E @ 8 A B 8 0 = A B 2 5. 0 G 0 ; O A
8 = B 5 @ = 5 B 0. ! ; C H 0 ; @ 0 7 = K 5 ; 5 : F 8 8, 2 > A => 2 => <, M B > 1 K ; 8
; 5 : F 8 8 = 4 @ 5 O C @ 0 5 2 0. C @ 0 5 2 < 8 A A 8 > = 5 @, 8 2 <> Q <
A ; C G 0 5 5 3 > < 8 A A 8 O A @ 0 1 > B 0 ; 0. = ? > 4 B >; = C ; < 5 = O :
& 5 @ : 2 8. ! > 2 5 @ H 5 ==> A ; C G 0 9 => 2 5 ; 8 : C N A C 1 1 > B C,
= 0 : 0 = C = 5 0 A E 8, O > : 0 7 0 ; A O 2 E @ 0 < 5, : > B > @ K 9 = 0 B > 2 @ 5 < O
O 2 ; O ; A O 5 4 8 = A B 2 5 == K < E @ 0 <> < 2 N 1 5 @ F 0 E. 5 = O B C B 6 5
? @ 8 2 ; 5 : ; 8 : @ 0 1 > B 5 = C 6 => 1 K ; > C 1 @ 0 B L A B >; K ? > A ; 5
> A 2 5 1 5 = 8 O : C ; 8 G 5 9. \$ 8 7 8 G 5 A : 0 O @ 0 1 > B 0 2 E @ 0 < 5 = 0 G 0 ; 0 A L
A @ 0 7 C 6 5 2 ? 5 @ 2 K 9 4 5 = L. > 7 4 = 5 5 O A B 0 ; E > 4 8 B L = 0
A ; C 6 1 K, ? @ 8 A < 0 B @ 8 2 0 B L A O, 0 1 A >; N B => = 8 2 G Q < = 5 C G 0 A B 2 C O.
G 5 = L 1 K ; > C 4 > 1 =>, G B > 2 > 7 ; 5 2 E > 4 0 2 ? @ 8 B 2 > @ 5 A B > O ; 8
: = 8 6 = K 5 ? >; 8, <> 6 => 1 K ; > ? >; 8 A B 0 B L : 0 : 8 5 - B > : = 8 3 8,

?>:0 84QBA;C610. MB>< E@0<5O2?5@2K9@07
8A?>254>20;AO, ?5@2K9@07 ?@8G0AB8;AO. =5>G5=L
?>257;> A10BNH:>9. @5:@0A=K9 >;>4>9 A2O15==8:>
8=>8A89>G5=L 0::C@0B=> A><=9>110;AO=0 ?5@2>9
8A?>2548, =8G5<<5=O=5>B?C3=C;. 2010 3>4C <K
?5@55E0;8 68BL2 >4>;LA.. 5@2>52@5<O 5748;8 2
" @>8F:89 A>1>@, 0 ?>B>< O=0HQ; 28=B5@=5B5, GB>5ABL
E@0<?>1;865. / ?><=N A2>9 ?@8E>42 MB><5AB>. 5@2>3>,
>3><K 745AL C2845;8,- N1>2L 20=>2=C. =02AB@5B8;0
=0A>G5=L ?>-4>1@><C, 5Q D8@<5==K9 ?>;>=, C;K1:0
A@07C@0A?>;030NB:A515. N1>2L 20=>2=02K?>;=O5B
>3@><=CN@01>BC?>2>2;5G5=8N2687=L E@0<0;N459.
=0?>AB>O==>=0F5;5=0=0B>, GB>1K=09B8 E@0<C
=>2KE?><>I=8:>2, 8C=5Q MB>?>;CG05BAO. 5@2K5
2?5G0B;5=8O: <=5>G5=L ?>=@028;AO MB>B E@0<.
>=@028;>AL=5A:>;L:><><5=B>2. 5@2>5:2AQ
15A?;0B=>, 2AQ=0 ?>65@B2>20=85. >-<>5<C, B0:84>;6=>
1KBL28450;5. B>@>5: 20=35;85=0 @CAA:><O7K:5. K;0
1>;LH0O ?>B@51=>ABL2 ?>=8<0=882A53>
?@>8AE>4O153>, 0 ?>=OBL=5?@>AB>. " , GB> 20=35;85
72CG8B=0 @>4=><O7K:5 MB>74>@>2>. K;>1>;LH>5
65;0=852>9B82687=L ?@8E>40, 8A:@5==5565;0=85
G5<=81C4L ?><>30BL. 0B>B <><5=B O=0HQ;
548=AB25==K9 A?>A>1, :0:53> @50;87>20BL: O70?8A0; A2>Q
8<O2B5B@04L, 2:>B>@>9:064K9 >3?@54;>68BL A2>N
?><>IL;N1>3>E0@0:B5@0. =5?>72>=8;0 N1>2L
20=>2=0: =5>1E>48<>1K;> ?>?@028BL A8BC0F8NA
;0<?0<8=0 :CE=5. / A>25@H5==>=5M;5:B@8:, =>
>A=>2K20OAL=074@02><A<KA;5, GB>B>8A?@028;. K;>
?@8OB=>, GB>O A<>3 ?><>GL, :>340 <5=O ?>?@>A8;8.
><=N, 1K;>284=>, GB>G0ABL ?@8E>60= G5<-B>
70=8<05BAO2E@0<5, A?CA:05BAO2=87 ?>A;5A;C61K. 5:89
«70:@KBK9:;C1». >B><C GB>:0:8E-B>;530;L=KE?CB59
2E>402MB>B «:;C1» =51K;>284=>=8:0:8E>1JO2;5=89,
=8:0:8E ?@83;0H5=89. !59G0A8=D>@<0F8OAB0;0
?>O2;OB LAO, 8MB>E>@>H>. / ?@54AB02;ON, <>65B, A59G0A
5ABL;N48, :>B>@K58A?KBK20NB B0:856570B@C4=5=8O, :0:85
2>7=8:0;8:>340-B>C <5=O. !B>3>2@5<5=8O ?><=N
A2>82?5G0B;5=8O, >A=>20==K5A?5@20=02=5H=5<2845,

;8HL > @8BG8=>9 :A0=5. !@07C2>7=8;;0 A8<?0B8O: :A0=0
?@>872>48;0 2?5G0B;5=85 A>1@0==>9,
F5;5=0?@02;5==>9, AB@>3>9 452CH:8. A59G0A, C7=02 5Q,
>AB0NAL ?@8B><65 <=5=88. =0=0F5;5=0=0 @57C;LB0B.
-B>@54:>5:0G5AB2>, :>B>@>3>2 A515 O=5=0E>6C.
MB>B «:;C1» O2>HQ; A>25@H5==>=5?>=OB=K<>1@07><. "0 F5?>G:0 A>1KB89, :>B>@0O ?@825;0 <5=O AN40, <=5
:065BAO AB@0==>9. -B8 25;>A8?54K, 28=>2=8:8 <>53>
7=0:><AB20 A :A0=>9 8 0H59, ?>B>< ?@83;0H5=85 ?>A;5
A;C61K=0 G09. /1K; >G0@>20=><?0=859, :>B>@CN
2AB@5B8; / ?>GC2AB2>20; A51O ?@8=OBK< ><=N, ?@8HQ; 2
2>A:@5A5=L5, <5=O BCB 65=0:>@<8;8. 'B> A59G0A :065BAO
5AB5AB25==K<, 2B>B <><5=B 1K; >, 1C:20;L=>, H>:><. AB0B8 3>2>@O, ==0 20=>2=0. 1A>;NB=>
2>AE8B8B5;L=K9 8 ?>B@OA0N189 G5;>25: =0 @5H05B
206=K5 7040G8 A=0165=8O :CE=8 E@0<0, ?@8B><45;05B 2AQ
70 A2>9 AGQB. ==0 20=>2=0, :>=5G=>, A>25@H5==>=5
<>65B :0:-B> ?@>3=>78 @>20BL =0?5@Q4, >F5=820BL A2>8
459AB28O 8 B>, :C40 =>8 5Q ?@8254CB. =0 703>@05BAO 84559 8
A@07C 1568B 5Q @50;87>2K20BL, => 5A;8 >:07K205BAO, GB>
845O=5 A0<0O E>@>H0O, B> >=0 ;53:>>B =5Q >B:07K205BAO.
0, >=0 ?>@>9 ?@>O2;O5B G@57<5@=CN=0AB>9G82>ABL, =>
2AQ MB>4;O 4>AB865=8O >?@545;Q==>3> @57C;LB0B0.
>=0G0;C O=5 ?>=8<0;,:B>>=0 B0:0O, => A59G0A O ?@>AB>
5N2>AE810NAL. >=5G=>, ?5@2>5 2@5<O O 8A?KBK20;
@07=K5 M<>F88: AB5A=5=85, =5C4>1AB2>. / BO65;>2E>6C 2
;N1K5 :>:5:B82K, >G5=L 4>;3>, => 745AL A@07C
?>GC2AB2>20;, GB> ?@8=OB. / ?><=N >G5=L O@:89 <><5=B,
=5 7=0N, G53> AB>8B MB0 M<>F8O. >>1K:=>25=8N,
AC11>B=8<25G5 @><<K A845;8 70 AB>;><, 8 <5=O
?@>=78;0 ?@O<>2 A5@4F5 B0:0O <KA;L: </ E>GC
A>AB0@8BLAO A MB8<8 ;N4L<8 ». 025@=>5, MB> A;8H:><
A5=B8<5=B0;L=>, 4C<0N, GB> MB> GC2AB2>
E0@0:B5@87C5B BC B5?;>BC, :>B>@CN O 8A?KBK20; 'B>
<=5 1>;LH5 2A53>=@028BAO 2=0H5< E@0<5. >-?5@2KE, >.
235=89 8 53> B0;0=B CG8B5;O. =C<55B ?>4>1@0BL B0:85
A;>20, GB> 520=35;LA:0O 8AB>@8O ?5@5AB0QB :070BLAO
A:07>G=>9. ;03>40@O 53>>1JOA=5=8O<, ;N48, B0<
>?8A0==K5, AB0=>2OBAO 4;O <5=O 682K<8. >-2B>@KE,

A 2 O 15 == 8 : 8 A = 0 < 8 = 0 @ 0 2 = K E. K = 0 E > 4 8 < A O A = 8 < 8 = 0
> 4 => 9 ? > 78 F 88 ? > > B => H 5 = 8 N : > 3 C, @ 5 H 0 5 < > 4 = 8 8 B 5 6 5
7 0 4 0 G 8 8 8 A ? K B K 2 0 5 <, < > 6 5 B 1 K B L, A E > 4 = K 5 A > < = 5 = 8 O 8
B @ C 4 => A B 8. ! > 2 5 @ H 5 == > C 4 8 2 8 B 5 ; L = K < 4 ; O < 5 = O 8
H > : 8 @ C N 1 8 < ? > = 0 G 0 ; C 1 K ; B > B D 0 : B, = 0 A : > ; L : > A 2 > 1 > 4 =>
> : @ C 6 0 N 1 8 5 < 5 = O ; N 4 8 A 2 8 4 5 B 5 ; L A B 2 > 2 0 ; 8 > A 2 > 5 9
2 A B @ 5 G 5 A > 3 > <. 5 A A K ; 0 O A L = 0 : 0 : 8 5 - ; 8 1 > 8 A B > G = 8 : 8,
: = 8 3 8, ; N 4 8 3 > 2 > @ 8 ; 8 > 6 8 2 > < > ? K B 5. - B > A 2 8 4 5 B 5 ; L A B 2 >
1 K ; > 8 > A B 0 Q B A O > G 5 = L 2 0 6 = K < 4 ; O < 5 = O. / ? > < = N, : 0 :
? > A ; 5 ? > 7 0 ? @ > H ; > 9 0 A E 8, = 0 7 > ; > B > 9 5 G 5 @ 5, = 0 M B > 9
A ; C 6 1 5 1 K ; > A > 2 A 5 < < 0 ; > ; N 4 5 9, >. 2 3 5 = 8 9 ? > H C B 8 ;, G B >
A > 1 @ 0 ; 8 A L A 0 < K 5 ? @ 5 4 0 == K 5 C G 5 = 8 : 8, < > 6 => A : 0 7 0 B L,
0 ? > A B > ; K. % > B O, M B > H C B : 0, = > 2 = 5 9 1 K ; 0 8 4 > ; O ? @ 0 2 4 K.
5 9 A B 2 8 B 5 ; L = >, ; N 4 8, : > B > @ K 5 A 2 8 4 5 B 5 ; L A B 2 C N B > % @ 8 A B 5,
? > A C B 8, O 2 ; O N B A O 0 ? > A B > ; 0 < 8. ! " , ! " #
. ! " ' ! / / " ! / / / ,
" # " ' ! " ! / # " "
! / / +. > 7 0 A G Q B B > 3 >, G B > 4 > 2 5 @ O N ; N 4 O <, O
4 5 @ 6 C A L 2 M B 8 < < 5 = B K. 5 = O @ 0 4 C 5 B > B A C B A B 2 8 5
5 ; 5 9 => A B 8, : > B > @ C N O = 5 ? 5 @ 5 = > H C 2 ? @ 0 2 > A ; 0 2 8 8. = 5
: 0 6 5 B A O, 7 4 5 A L 5 A B L G 5 A B => A B L ; N 4 8 = 5 2 @ C B, > = 8 @ 5 0 ; L =>
? K B 0 N B A O, ? C A B L 8 A @ 0 7 => 9 A B 5 ? 5 = L N C A ? 5 E 0, 2 K A B @ > 8 B L
A 2 > 8 > B => H 5 = 8 O A > 3 > <, ? > = O B L 3 > 8 C 7 = 0 B L. /
> I C I O N, G B > 7 4 5 A L < = 5 ? @ 5 4 > A B 0 2 ; O 5 B A O A 2 > 1 > 4 0,
> B > @ 0 O, 2 A 2 > N > G 5 @ 5 4 L, ? @ 5 4 ? > ; 0 3 0 5 B 8
> B 2 5 B A B 2 5 ==> A B L. 5 B 6 Q A B : 8 E ? @ 0 2 8 ; 8 ? @ > F 5 4 C @, : > B > @ K 5
4 0 N B > I C I 5 = 8 5 1 5 7 > ? O A => A B 8. / 8 < 5 N 2 2 8 4 C
> ? @ 5 4 5 ; Q == K 5 4 5 9 A B 2 8 O, ? @ 8 2 K ? > ; = 5 = 8 8 : > B > @ K E C
G 5 ; > 2 5 : 0 ? > O 2 ; O 5 B A O : 0 : 0 O - B > « 3 0 @ 0 = B 8 O » E > @ > H 8 E
> B => H 5 = 8 9 A > 3 > <. >> 1 1 5, > G 5 = L < 0 ; > 2 = 8 < 0 = 8 O
C 4 5 ; O 5 B A O < > ; 8 B 2 5 == K < ? @ 0 2 8 ; 0 <, ? @ > F 5 4 C @ 0 < 8 ? > A B 0 <.
5 = O = 5 2 5 4 C B 7 0 @ C : C, 8 > B F K 4 0 6 5 = 5 ? K B 0 N B A O M B > A 4 5 ; 0 B L,
= 5 ? K B 0 N B A O 8 3 @ 0 B L @ > ; L : 0 : 8 E - B > 4 C E > 2 = 8 : > 2, : > B > @ K 5
? > 4 A : 0 7 K 2 0 N B G B > - ; 8 1 >, 4 0 N B A > 2 5 B K. / G C 2 A B 2 C N, G B > B > ; L : >
O > B 2 5 B A B 2 5 = 7 0 ? > A B @ > 5 = 8 5 ; 8 G = K E > B => H 5 = 8 9 A
> 3 > <. = 5 = @ 0 2 8 B A O B 0 : > 9 ? > 4 E > 4. = G 5 A B = K 9.
> 3 4 0 C A ; K H 0 ; 0, G B > 1 C 4 C B A B @ > 8 B L
E @ 0 < = 0 ! 8 ; 8 : 0 B => 9, O = 5 ? > 2 5 @ 8 ; 0. @ 0 2 4 0, 1 C 4 C B A B @ > 8 B L.
7 4 8 ; 0 2 " @ > 8 F : 8 9 A > 1 > @ = 0 A ; C 6 1 C. > 4 > @ > 3 5 : E @ 0 < C = 0

? ;>1048 1K; AB5=4, =0 :>B> @ >< @ 07<51Q= ? @ >5:B E @ 0<0
A2O15==><CG5=8:0 ;5:A0=4@0=0!8;8:0B=>9. >B><
MB>B ? @ >5:B A=O;8, =0:;58;8 GB>-B> 4 @ C3>5. 70B5< A=>20
=0H E @ 0< ? >O28;AO C65 A =07=0G5==>9 40B>9 >B:@KB8O.
>B B0: <K ? @ 82K:0;8 : <KA;8, GB> 2AQ-B0:8 C =0A 1C45B A2>9
E @ 0<. 0G0;>AL AB @>8B5;LAB2>. . 235=8O =07=0G8;8
=0AB>OB5;5<. ;03>G8==K9 >. ;53 !5 @ 4F52 ? @ 85760; =0
AB @>9:C8 :>=B @ >;8 @>20; @ 01>BC. %>G5BAO ?>65;0BL
4>1 @>3> 74> @>2LO 8 CA?5E>2 AB @>8B5;O<8 2A5<, :B>
CG0AB2>20; 22>72545=88 E @ 0<0. >>:=G0=88
AB @>8B5;LAB20 =0A, ? @ 8E>60=, ? @ 82;5:;8 : C1>@:5 E @ 0<0
?5@54 ?5@2>9 8BC @ 3859. 3 >:BO1 @ O 2009 3>40 E @ 0<1K;
B >@ 65AB25==>A2O1Q= <8B @ >? >;8B < .25=0;85<
2<5AB5 A =0AB>OB5;5< " @>8F:>3> A >1>@0 ? @>B>85 @ 55<
;5:A0=4 @ >< 0=01>9. !59G0A 2 E @ 0<5
A2O15==><CG5=8:0 ;5:A0=4@0=0!8;8:0B=>9 1;03>40 @ O
GC B:><C @ C:>2>4AB2C =0AB>OB5;O ? @>B>85 @ 5O 235=8O,
?><>18 85 @ 5O 0;5=B8=0 8 >3 @ ><=>9 >B7K2G82>AB8
? @ 8E>60= ? @ 8>1 @ 5B5=> 2AQ =5>1E>48<>5. !=0G0;0
10BNH:0 2Q; ? @ 8E>4 >48=. >B>< ? >O28;AO >B5F !5 @ 389,
>B >@ K9 ? ><>3 B5?; >< A2>59 4CH8, 0 A59G0A 10BNH:0
0;5=B8=, ? ><>1=8: =0AB>OB5;O, B @ C48BAO, A;C68B 2 =0H5<
E @ 0<5. 0H8 A2O15==8:8 <>;OBAO, 8A ?>254CNB, G8B0NB
? @ >?>254L, 254CB 15A54K, A2>1>4=> 8 4>E>4G82>
>B25G0NB ? @ 8E>60=0< =0 2>7=8:0N185 2>? @>AK,
? >;= >ABLN >B4020O A51O 45;C ;N128, A2>5<CA;C65=8N
&0@N 515A=><C. >340 MB>=5>1E>48<>, =0 ? ><>IL
? @ 85760NB A2O15==8:8 87 4 @ C38E E @ 0<>2: <8B @ 89,
;048<8 @, >=AB0=B8=, ;5:A0=4 @, 8:8B0. =8 154 @ > >B40NB
A2>8 A8;K2>A;02C >68N. N48 2 =0H5< E @ 0<5
AB0=>2OBAO A>25 @ H5==> 4 @ C38<8. 0: 4 @ 03>F5==>5
7>;>B> B>=:>, =56=> >G810NB 10BNH:8 =0H8 3 @ 5H=K5 4CH8.
A5 81CB 3 @ G8G=>5 7Q @ =KH:> 25 @ K. # =0A ? @ 5:@ 0A=K9
E > @, 2 :>B > @ >< A > 1 @ 0; 8AL 70 < 5G0B5;L=K5 ? 52G85 ? >4
@ C:>2>4AB2>< @ 535=B0 ;5=K. >A:@ 5A=0O H:>;0: :0:
F25B>: : A25BC @ 0A:@ K205BAO 4CH0 @ 51Q=:0. % ! "
! # #. ! 1>;LH>9 ;N1>2LN 2 E @ 0<5
B @ C4OBAO ? @ 8E>60=5, CG0AB2CO 2 1;03>CAB @>9AB25
B5 @ @ 8B > @ 8 8 8 2 > 2A5E 701>B0E E @ 0<0. !:>;L:> 65

B 0 ; 0 = B ; 82 K E ? @ 8 E > 6 0 =, : @ 0 A 82 K E 4 C H > 9, : > B > @ K 5 I 5 4 @ >
4 5 ; O B A O 6 8 B 5 9 A : 8 < > ? K B > <, : C ; 8 = 0 @ = K < 8 A > 2 5 B 0 < 8,
: @ 0 A > B > 9 @ C : > 4 5 ; 8 O 8 2 A 5 A B > @ > == 5 ? > <> 3 0 N B. ! ? 0 A 8 1 >
2 0 <. ! ? @ 0 7 4 = 8 : > <, 4 > @ > 3 8 5 ? @ 8 E > 6 0 = 5! A 5 < C A ? 5 E 0 2
4 > 1 @ > < 4 5 ; 5, B 2 > @ G 5 A B 2 0 8 ; N 1 2 8!
" " " " " " " " " " " "
" ! ", " / " " # " # ! " " ! " " / (" "
" ' . " ! ! " / " / + " + , - " ! " ,
" , ") . " " / " " # \$ " #, " " / " ,
" " + " ! ", " . " , A 5 = L N 2010 3. N 1 > 2 L 2 0 => 2 = 0
A > > 1 1 8 ; 0 < > 5 9 < 0 < 5, G B > 2 > A : @ 5 A => 9 H : > ; 5 E @ 0 < 0
= C 6 = 0 ? > <> I L, 8 ? @ 5 4 ; > 6 8 ; 0 < = 5 ? > C G 0 A B 2 > 2 0 B L 2 M B > <.
/ = 5 7 = 0 ; 0, 2 G Q < 1 C 4 5 B 7 0 ; : N G 0 B L A O <> O ? > <> I L, =>
A > 3 ; 0 A 8 ; 0 A L, ? > A : > ; L : C 1 K ; > 8 = B 5 @ 5 A = >. M B > <,
: > = 5 G = >, 1 K ; 0 4 > ; O M 3 > 8 7 < 0, ? > B > < C G B > < = 5 E > B 5 ; > A L
2 = 5 A B 8 2 : 0 : > 5 = 8 1 C 4 L > G 5 = L 2 0 6 => 5 4 5 ; > A 2 > 9 2 : ; 0 4.
% > B O, A 0 < 0 = 5 7 = 0 ; 0, G B > 7 0 4 5 ; > 8 : 0 : > 2 2 : ; 0 4. /
? @ 5 4 ; > 6 8 ; 0 0 H 5 ? > 9 B 8 2 2 > A : @ 5 A = C N H : > ; C 2 < 5 A B 5 A >
< = > 9. 4 = 0 O 1 K = 5 ? > H ; 0, 1 K ; > = 5 < = > 3 > A B @ 0 H = >, ? > B > < C
G B > = 5 7 = 0 ; 0, G B > < 5 = O B 0 < > 6 8 4 0 5 B. < > 5 < C C 4 8 2 ; 5 = 8 N,
0 H 0 A > 3 ; 0 A 8 ; 0 A L. K ? @ 8 H ; 8 2 2 > A : @ 5 A = C N H : > ; C,
? > 7 = 0 : > < 8 ; 8 A L A 5 Q C G 8 B 5 ; O < 8, : > B > @ K E ? 5 @ 2 > 5 2 @ 5 < O O
1 > O ; 0 A L, G C 2 A B 2 C O A 5 1 O = 5 2 A 2 > 5 9 B 0 @ 5 ; : 5, ? > M B > < C
= 0 4 5 ; 0 : > A K = : C 8 ? @ 5 4 A B 0 2 8 ; 0 A L : 0 B 5 @ 8 = > 9, E > B O, = 5
; N 1 ; N, : > 3 4 0 < 5 = O B 0 : = 0 7 K 2 0 N B. 5 @ 2 K 9 4 5 = L < K 1 K ; 8
A B > @ > == 8 < 8 = 0 1 ; N 4 0 B 5 ; O < 8, 8 O ? > 4 C < 0 ; 0, G B > N 1 > 2 L
2 0 => 2 = 0 G B > - B > ? 5 @ 5 ? C B 0 ; 0, = 8 : 0 : 0 O ? > <> I L 7 4 5 A L
= 8 : > < C = 5 = C 6 = 0, 2 A Q 2 @ > 4 5 > B ; 0 6 5 => @ 0 1 > B 0 5 B. 8 : 0,
: > B > @ 0 O 7 0 = 8 < 0 ; 0 A L A > A B 0 @ H 8 < 8 4 5 B L < 8, ? > : 0 7 0 ; 0 = 0 <,
G B > > = 0 4 5 ; 0 5 B 8 : 0 : ? @ > E > 4 O B 7 0 = O B 8 O. A > A ; 5 4 C N I 5 3 >
2 > A : @ 5 A 5 = 8 O < K 2 < 5 A B 5 A 0 H 5 9 A B 0 ; 8 ? @ 8 E > 4 8 B L 8
C G 0 A B 2 > 2 0 B L 2 8 E ? @ > 2 5 4 5 = 8 8. ! > 2 @ 5 < 5 = 5 < < K A B 0 ; 8
? @ 8 E > 4 8 B L : ? 5 @ 2 > < C 7 0 = O B 8 N 2 > A : @ 5 A => 9 H : > ; K,
: > B > @ > 5 2 Q ; >. 2 3 5 = 8 9. > < = N, G B > 4 5 B O < G 0 A B > 7 0 4 0 2 0 ; 8
2 > ? @ > A, 4 0 2 => ; 8 > = 8 8 A ? > 2 5 4 > 2 0 ; 8 A L, ? @ 8 G 0 1 0 ; 8 A L. = 8
G B > - B > > B 2 5 G 0 ; 8, 0 < = 5 1 K ; > B 0 : A B K 4 = >, ? > B > < C G B > O = 8
@ 0 7 C 2 A 2 > 5 9 6 8 7 = 8 = 5 8 A ? > 2 5 4 > 2 0 ; 0 A L, = 8 @ 0 7 C,
5 A B 5 A B 2 5 == >, = 5 ? @ 8 G 0 1 0 ; 0 A L. 4 5 B A B 2 5 < 5 = O > 4 8 = @ 0 7
? @ 8 G 0 A B 8 ; 8, = > O A > 2 5 @ H 5 == > = 5 ? > = 8 < 0 ; 0, G B > 7 0 4 5 9 A B 2 >

? @ > 8 A E > 4 8 ; >, : G 5 < C > = > 1 K ; > ? @ 8 2 O 7 0 => : 0 : > 9 - B > 4 O 4 O
G B > - B > 4 0 2 0 ; < = 5 A ; > 6 5 G : 8 : C H 0 B L, 8 O 5 ; 0. > 3 4 0 O
2 ? 5 @ 2 K 5 ? @ 8 H ; 0 2 E @ 0 <, < = 5 : 0 7 0 ; > A L, G B > < 5 6 4 C ; N 4 L < 8
A C I 5 A B 2 C N B : 0 : 8 5 - B > A > 1 K 5 > B => H 5 = 8 O, ? > A B @ > 5 == K 5 = 0
= 5 ? @ 0 2 4 5. N 4 8 7 0 : @ K 2 0 N B A O 4 @ C 3 > B 4 @ C 3 0, A B 0 @ 0 N B A O 2 5 A B 8
A 5 1 O B > ; L : > B 0 ; , : 0 : ? > ; > 6 5 =>, : 0 : ? > 4 > 1 0 5 B 2 5 A B 8 A 5 1 O
? @ 0 2 > A ; 0 2 => < C G 5 ; > 2 5 : C, A > 1 ; N 4 0 O 2 A 5 7 0 ? > 2 5 4 8,
: > B > @ K 5 2 K ? > ; = O B L = 5 2 A 5 3 4 0 E > G 5 B A O, => 2 A Q - B 0 : 8 4 5 ; 0 O
2 8 4, G B > 6 8 2 Q H L ? > ? @ 0 2 8 ; 0 <. > : > 3 4 0 O C 7 = 0 ; 0, G B >
7 4 5 A L B 0 : 8 5 6 5 ; N 4 8, : 0 : O, G B > > = 8 7 4 5 A L B 0 : 8 5, : 0 : 8 2 5 7 4 5,
= 5 : 0 : 8 5 - B > > A > 1 5 == K 5, < = 5 A B 0 ; > = 0 < = > 3 > ; 5 3 G 5 A = 8 < 8
> 1 1 0 B L A O. O C 6 5 A : 0 7 0 ; 0, G B > 7 > 2 C B < 5 = O 0 B 0 @ 8 = 0, 0 = 5
: 0 B 5 @ 8 = 0. ! 5 9 G 0 A 4 ; O < 5 = O M B > > 1 K G = K 5 > B => H 5 = 8 O < 5 6 4 C
; N 4 L < 8, : > B > @ K 5 4 @ C 3 4 @ C 3 0 7 = 0 N B. @ 8 = F 8 ? 8 0 ; L = > > = 8
= 5 > B ; 8 G 0 N B A O > B > B => H 5 = 8 9 A ; N 4 L < 8 2 = 5 E @ 0 < 0, A
5 4 8 = A B 2 5 == > 9 B > ; L : > @ 0 7 = 8 F 5 9 : 2 A Q - B 0 : 8 7 4 5 A L 4 @ C 3 0 O
6 8 7 = L. " 0 : > 5 6 5 2 > A ? @ 8 O B 8 5 1 K ; > 8 > B => A 8 B 5 ; L = >
A 2 O 1 5 == 8 : > 2. / A <> B @ 5 ; 0, : 0 : ; N 4 8 > 1 1 0 N B A O A 1 0 B N H : 0 < 8 8
= 5 ? > = 8 < 0 ; 0, : 0 : <> 6 => A = 8 < 8 3 > 2 > @ 8 B L, : 0 : A > 1 K G = K < 8
; N 4 L < 8. > ? > B > < 8 M B > G C 2 A B 2 > ? @ > H ; >. 4 5 A L
? @ > 8 7 > H ; 0 ? 5 @ 5 > F 5 = : 0 <> 5 3 > > B => H 5 = 8 O : 4 5 B O <. /
A G 8 B 0 ; 0, G B > 4 5 B 8 - 0 = 3 5 ; L A : 8 5 A > 7 4 0 = 8 O, : > B > @ K < = 5
? @ 8 A C I 8 = 8 : 0 : 8 5 G 5 ; > 2 5 G 5 A : 8 5 ? > @ > : 8. > A > 2 @ 5 < 5 = 5 <
C 2 8 4 5 ; 0, G B > C = 8 E B > 6 5 5 A B L G C 2 A B 2 0, > = 8 B > 6 5 <> 3 C B 1 K B L
7 ; K < 8, 8 > = 8 - 4 0 ; 5 > = 5 0 = 3 5 ; K. 0 A 0 <> < 4 5 ; 5, 2 K A B @ 0 8 2 0 B L
> B => H 5 = 8 O A 4 5 B L < 8 = 0 < = > 3 > A ; > 6 = 5 5, G 5 < A >
2 7 @ > A ; K < 8. = > 3 4 0 = 5 ? > = O B =>, G B > 8 < 2 >> 1 1 5 = 0 4 >.
> A B 5 ? 5 == K < 1 K ; > 8 @ 0 7 2 8 B 8 5 <> 5 3 > 8 = B 5 @ 5 A 0 : A ; C 6 1 5. /
> A > 7 = 0 2 0 ; 0, G B > < = > 3 8 5 B 5 : A B K, : > B > @ K 5 O A ; K H C = 0
1 > 3 > A ; C 6 5 = 8 8, > A B 0 N B A O < = 5 = 5 ? > = O B = K < 8. > M B > < C
G 0 A B > O 1 @ 0 ; 0 := 8 3 C 8 A ; 5 4 8 ; 0 7 0 G B 5 = 8 5 < C B @ 5 == 8 E G 0 A > 2,
H 5 A B > ? A 0 ; < 8 O, 2 > A : @ 5 A => 3 > : 0 => = 0 = 0 A 5 => ! => <
1 4 5 = 8 8. ' 8 B 0 ; B > 3 4 0 ! 5 @ 3 5 9 2 0 => 2 8 G, > = < = 5 8 > B 2 5 G 0 ; = 0
2 > 7 = 8 : 0 N I 8 5 2 > ? @ > A K. 4 = 0 6 4 K ? > A ; 5 A ; C 6 1 K >. 2 3 5 = 8 9
? @ 5 4 ; > 6 8 ; < = 5 ? > G 8 B 0 B L F 5 @ : > 2 = > - A ; 0 2 O = A : 8 9 B 5 : A B,
G B > 1 K ? > B @ 5 = 8 @ > 2 0 B L A O. = > 1 J O A = 8 ; < = 5 > A => 2 = K 5
? @ 0 2 8 ; 0 G B 5 = 8 O, ? > : 0 7 0 ; = 5 7 = 0 : > < K 5 1 C : 2 K, > B ; 8 G 0 N I 8 5 A O
> B @ C A A : > 3 > 0 ; D 0 2 8 B 0, = 5 A : > ; L : > @ 0 7 O ? > G 8 B 0 ; 0 2 < 5 A B 5 A
= 8 <, ? @ 8 E > 4 O 4 ><> 9, B > 6 5 G 8 B 0 ; 0 2 A ; C E. ! > 4 => 9 A B > @ > = K,

<=5>G5=L ?>=@028;0AL MB070B5O, 0A4@C3>9AB>@>=K,
<=51K;>>G5=L AB@0H=>. >14;5B0:0@B028;0,>G5=L
:><?;5:A>20;0?>MB><C?>2>4C8AB0@0;0AL;8H=89@07
@>B=5>B:@K20BL, @073>20@820;0>G5=L B8E>, GB>1K;N48
=5A;KH0;8, GB>C<5=O5ABL45D5:B@5G8. 8B>35B8E0O
@5GL2>H;02?@82KG:C, 4>;3>52@5<O0AB5A=O;0AL
703>2>@8BL A G5;>25:><, 1>O;0AL1KBL CA;KH0==>9.
745AL B0:0O>B25BAB25==>ABL: G8B0BL=04>3@><:>, GQB:>,
GB>1;N4O<1K;>?>=OB=>. 5D5:B0@5G81>;LH5=5B, 0
AB@0E>AB020;AO. >2@5<O?5@2>3>GB5=8O=0A;C615
4KE0=85?>AB>O==>A1820;>AL, O4>?CA:0;0<=>3>
>H81>;254L GB5=85F5@>2=>-A;02O=A:>3>B5:AB0
B@51C5B A>1;N45=8O>?@545;Q==>9B5E=8:8, =>A>
2@5<5=5<O=0CG8;0AL. '8B0O:0=>=, ?>A2OIQ==K9
:0:><C-=81C4LA2OB><C, O?>@>9=5?>=8<0;0,:><C
>1@010NAL A <>;8B2>9. >MB><C A59G0A G0AB>A.>
0;5=B8=><<K>B:@K205<687=5>?8A0=85B>3>A2OB>3>,
?0<OBL:>B>@>3>&5@:>2LN A>25@H05BAO, 87=0:><8<AO A
53>687=LN. =B5@5A=>?>;CG05BAO, B5?5@L G8B05HL>
G5;>25:5, :>B>@>3>:0:1C4B>C657=05HL. >6405BAO
A>25@H5==>4@C3>5>B=>H5=85:A2OB><C:8=>340O
?@>=8:0NAL;N1>2LN:B><C G5;>25:C,:>B>@><C
>1@010NAL, 8?>;CG05BAO 480;>3A:>=:@5B=>9
;8G=>ABL N. =0:><AB2>A;N4L<8, ?@8=OB858E 4;O
<5=O?@>F5AA, @0ABO=CBK92>2@5<5=8. /A1>;LH>9
>AB>@>6=>ABL N>B=>HCAL:=>2K<;N4O<, =5<>3CA@07C
8<>B:@K20BLAO. 4QB4;8B5;L=>5>1I5=85, O2AQ1>;LH5
C7=0N G5;>25:08B5<A0<K<AB0=>2;NAL:=5<C1;865.
0?@8<5@, >1I5=85A :A0=>9=0G0;>AL?>A;5:>=F5@B0
>@8A0 @515=18:>20. ;O<5=O C65B>, GB> :A0=0?>94QB
=0:>=F5@B , 1K;>C4828B5;L=>, ?>B><C GB>O4C<0;0,
GB>>=0>B2A53>MB>3>40;5:0, GB>59MB>=5=@028BAO.
>340>=0A:070;0, GB>5QMB0<C7K:070F5?8;0, <=51K;>
?@8OB=>, ?>B><C GB>4;O<5=O MB>1>;LH5, G5<?@>AB>
?5A=8, 8A MB>3><><5=B0<K AB0;8;CGH5 C7=020BL4@C3
4@C30. 'CBL1>;LH542CE;5B=0704O70?8A0;0AL=0
:C@AK:OB5E870B>@>22<5AB5A;5=>9, :>B>@CN7=0;0
@0=LH5, =>=0H5>1I5=85A2>48;>AL: B><C, GB><K
?@>AB>74>@>20;8AL?@82AB@5G5.!>2<5AB=>5

?>A515=85 70=OB89 A?>A>1AB2>20;>=0H5<CA=59
A1;865=8N. ->?5@2KE, <=5 1K;>:><D>@B=>5748BL=5
>4=>9, 0 2:><?0=88 A>7=0:><K<G5;>25:><, 0 2>-2B>@KE,
?>7=0=85 G53>-;81>8=B5@5A=55, 5A;8 @O4><5ABL 4@C3>9
G5;>25:, 8=B5@5AK:>B>@>3>A>2?040NBA B2>8<8. 0
2@5<O=0H53>>1I5=8O O C7=0;0, GB>;5=0 70=8<05BAO
B5<>9 7028A8<>AB8 8 A>7028A8<>AB8. ><=N, :0:2 E>45
@073>2>@0 <KA=59 2KO A=8;8, GB>2A5;N48, B0:8;8 8=0G5,
?@8G0AB=K:0:>9-;81>7028A8<>AB8. / C2845;0 2 ;5=5
G5;>25:0, ?>E>653>=0 <5=O, :>B>@K9 A?>A>15=<5=O
?>=OBL 8 ?@8=OBL B0:>9, :0:0O O 5ABL. / 1K;0 ?>@065=0 B5<,
GB>>=0=5 ?@>AB>>1;0405B :0:8<8-B>7=0=8O<8 >
7028A8<>ABOE, :>B>@K5 ?>G5 @?0;0 2 :=835, 0 <>65B
>:070BL ?>A8;L=CN ?><>IL G5;>25:C, :>B>@K9 :=59
>1@0I05BAO. '5;>25: AB0;:8205BAO A ?@>1;5<>9 8 2848B 5Q,
?KB05BAO A=59 GB>-B>A45;0BL. >65B, =5 2A5340
?>;CG05BAO, =>=5 A848B, A;>60 @C:8. -B>254L>G5=L
A;>6=>2845BL ?@>O2;5=8O A2>53>/, ?>=8<0BL, GB>
?@8G8=0 B0:8E ?@>O2;5=89 :@>5BAO 2=CB @8 A0<>3>A51O 8
?KB0BLAO :0:-B>87<5=8BLAO, ?KB0BLAO 40BL 4@C3><C
G5;>25:C A2>1>4C. -B>C4828B5;L=>. 0
>A;5 B>3>, :0: >. 235=89 CHQ; 87 @8=>2
" @>8F:89 A>1>@, <KA A5<LQ9 5748;8 BC40, E>BL 8 =5G0AB>.
0<=C6=>1K;>>1I0BLAO A10BNH:>9, ?>B><C GB>>=0H
4CE>2=K9=0AB02=8.. :>340 745AL>B:@K;AO E@0<, <K 1K;8
>G5=L @04K, GB>=0AB>OB5;5<=07=0G8;8 >. 235=8O,
B5?5@L <>6=>1K;>15A?@5?OBAB25==>:=5<C
?@85760BL. 5@2K5 ?>;B>@0-420 3>40 <K ?@>AB>5748;8 2
E@0<, 0 ?>B><?>AB5?5==>7=0:><8;8AL A;N4L<8. C<0N,
GB><=>3>5 2 E@0<5 ?@>8AE>48B ?> >6L5<C
?@>872>;5=8N, :064>5 7=0:><AB2>=5AQ B2 A515 GB>-B>
>A>15==>5. 064K9 G5;>25: ;8G=>ABL C=8:0;L=0O,
>G5=L 8=B5@5A=>A>2A5<8>1I0BLAO. 5A;8 2K@078BL
A2>8>IC15=8O ?@51K20=8O 2 MB><E@0<5 42C<O A;>20<8,
B>MB>1C4CB !", . .. >?>=0G0;C O A51O
GC2AB2>20;0=5CNB=>, ?>B><C GB>=8:>3>=5 7=0;0. 0:O
C65 3>2>@8;0, ?5@2>5 2@5<O <K 5748;8 B>;L:>: >.
235=8N, 8 A<KA;0>1I8==>9 687=8 O 4>:>=F0=5
?>=8<0;0. >:0 O =5 =0G0;0 G5<-B>2 E@0<5 70=8<0BLAO,

?>:0 = 5 ?>7=0:><8;0AL A ;N4L<8, O = 5 GC2AB2>20;0 A51O
745AL :><D> @B=>. / G5;>25: 4>AB0B>G=> AB5A=8B5;L=K9,
2 @8=> B>65 <0;>>110;0AL A ?@8E>60=0<8, <K
?@85760;8 A>A2>59 A5<LQ9, 2<5AB5 8 45@60;8AL. >MB><C
4065 @8=A:8E 7=0:><KE O 2=>2L>1@5B0;0 ?><5@5 B>3>,
:0: ?>AB5?5==>2;820;0AL 2 687=L MB>3> E@0<0.
8G53>2 687=8=5 ?@>8AE>48B ?@>AB> B0:: 5ABL >48=
<><5=B, A2O70==K9 A 0B0@8=>9 8 0H59, :>B> @K9, :0:
4C<0N, A?>A>1AB2>20; <>5<C 4CE>2=><C @>ABC. ><5=B
A=OB8O ?;0B:>2. > MB><C ?>2>4C 2 <>59 4CH5 @>48;>AL
=5:>B> @>5 =54>2>;LAB2>. > ?>A;5 B>3> :0: O C2845;0
>645AB25=A:89 A?5:B0;:L, ?>AB02;5==K9 452CH:0<8, C
<5=O 1C4B> ?5;5=0 A 3;07 A?0;0. / ?@>GC2AB2>20;0
A;54CNICN 8AB8=C: « > ?;>40<8E C7=05B5 8E». =8
AB>;L:> 45;0NB 4;O E@0<0, ?@8GQ<745AL, 2>>115, ?;0B>:
AO MB0 AC5B0 2:>@C3=8E B0:=5 2O70;0AL A B5<, GB>>=8
45;0NB, A B>9 1;03>40BLN, :>B> @CN >=8 =5ACB, GB><=5
A @07C 2AQ AB0;> OA=>. >B>< O ?>=O;0 8AB8==CN ?@8G8=C
A2>8E 701;C645=89, ?>=O;0, ?>G5<C 2><=5 @>640;>AL
=54>2>;LAB2>, 40 8, 2 ?@8=F8?5, ?>G5<C >=> @>6405BAO.
AC645=85 2 1>;LH8=AB25 A;CG052 A2O70=> A 7028ABLN, A>
A2>59 A>1AB25==>9 A;01>ABLN. '5;>25:, :>B> @K9
>AC6405B, =5 ?>=8<05B, GB>>=45;05B, >=815B ?@8G8=C
=5 2 A515, 0 2 4 @C3><. =0 A 0 <>< 45;5 5<C ?@>AB>>184=>,
GB>>=5 <>65B B0: A<5;> ?>ABC?8BL, 8;8 65 5<C 70284=>,
GB> 53> B09=>5 65;0=85 AB0=>28BAO O2=K< C 4 @ C3>3>. =
MB> 2848B, ?>MB><C 2=CB @5==5 ?@>B5ABC5B, =5 ?>=8<0O
?@8 @>4K A2>8E 701;C645=89. :>340 MB0 8AB8=0 4>H;0 4>
<>53> A5 @ 4F0, <=5 AB0;> E> @>H>. / B0: A?>:9=> 3>2> @N,
?>B><C GB> O 2AQ MB> C65 ?5@568;0. >>115, >115=85 A
0B0@8=>9 8 0H59 ?><>305B <=5 @0A:@KBL 8 C2845BL
GB>-B> =>2>5: 5ABL =5:>B> @K5 <><5=BK, :>B> @K5 O =5
7=0N, <=5 =@028BAO, :0: >=8 8E >1JOA=ONB. =5 =@028BAO,
:0: >=8 254CB :0B5E870F8N ?5@54 :@515=85<, O <=>3>
8=B5 @5A=>3> C7=0N, GB>-B> 8A?>;L7CN 4;O A51O. =5
?@>AB> =@028BAO A;CH0BL, :0: >=8 3>2> @OB, O 8A?KBK20N
C4>2>;LAB285. =B5 @5A5= ;N1>9 >?KB, ?@>6820=85
>B> @>3> A?>A>1AB2C5B 4CE>2=><C @>ABC. A5 A8BC0F88,
>B> @K5 ?5@56820NBAO G5;>25:><8 8<5NB =5:>5

? > ; > 6 8 B 5 ; L = > 5 7 5 @ = > @ 0 7 @ 5 H 5 = 8 O, 8 3 @ 0 N B 1 > ; L H C N
@ > ; L 2 6 8 7 = 8 G 5 ; > 2 5 : 0. N 1 > 9 2 K E > 4 8 7 ; 0 1 8 @ 8 = B 0, ? C A B L
= 5 : H 8 @ > : > 9 4 2 5 @ 8, => E > B L : > : > H 5 G : C A 2 5 B 0,
A ? > A > 1 A B 2 C 5 B 4 0 ; L = 5 9 H 5 < C ? @ 8 = O B 8 N 4 @ C 3 8 E
? @ 0 2 8 ; L = K E @ 5 H 5 = 8 9. @ > 4 > ; 6 5 = 8 5 A ; 5 4 C 5 B ... 2 B > @
> @ G C : 0 @ L O